

Consolidated Edison, Inc.

Company Update

October 2018



Available Information

On August 2, 2018, Consolidated Edison, Inc. issued a press release reporting its second quarter 2018 earnings and filed with the Securities and Exchange Commission the company's second quarter 2018 Form 10-Q. This presentation should be read together with, and is qualified in its entirety by reference to, the earnings press release and the Form 10-Q. Copies of the earnings press release and the Form 10-Q are available at: www.conedison.com (select "For Investors" and then select "Press Releases" and "SEC Filings", respectively).

Forward-Looking Statements

This presentation contains forward-looking statements that are intended to qualify for the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are statements of future expectations and not facts. Words such as "forecasts," "expects," "estimates," "anticipates," "intends," "believes," "plans," "will" and similar expressions identify forward-looking statements. The forward-looking statements reflect information available and assumptions at the time the statements are made, and speak only as of that time. Actual results or developments may differ materially from those included in the forward-looking statements because of various factors such as those identified in reports the company has filed with the Securities and Exchange Commission, including that the company's subsidiaries are extensively regulated and are subject to penalties; its utility subsidiaries' rate plans may not provide a reasonable return; it may be adversely affected by changes to the utility subsidiaries' rate plans; the intentional misconduct of employees or contractors could adversely affect it; the failure of, or damage to, its subsidiaries' facilities could adversely affect it; a cyber-attack could adversely affect it; it is exposed to risks from the environmental consequences of its subsidiaries' operations; a disruption in the wholesale energy markets or failure by an energy supplier could adversely affect it; it has substantial unfunded pension and other postretirement benefit liabilities; its ability to pay dividends or interest depends on dividends from its subsidiaries; it requires access to capital markets to satisfy funding requirements; changes to tax laws could adversely affect it; its strategies may not be effective to address changes in the external business environment; and it also faces other risks that are beyond its control.

Non-GAAP Financial Measure

This presentation also contains a financial measure, adjusted earnings, that is not determined in accordance with generally accepted accounting principles in the United States of America (GAAP). This non-GAAP financial measure should not be considered as an alternative to net income, which is an indicator of financial performance determined in accordance with GAAP. Adjusted earnings excludes from net income the net mark-to-market changes in the fair value of the derivative instruments the subsidiaries of Con Edison Clean Energy Businesses, Inc. use to economically hedge market price fluctuations in related underlying physical transactions for the purchase or sale of electricity and gas. Adjusted earnings may also exclude from net income certain other items that the company does not consider indicative of its ongoing financial performance. Management uses this non-GAAP financial measure to facilitate the analysis of the company's financial performance as compared to its internal budgets and previous financial results. Management also uses this non-GAAP financial measure to communicate to investors and others the company's expectations regarding its future earnings and dividends on its common stock. Management believes that this non-GAAP financial measure is also useful and meaningful to investors to facilitate their analysis of the company's financial performance.

For more information, contact:

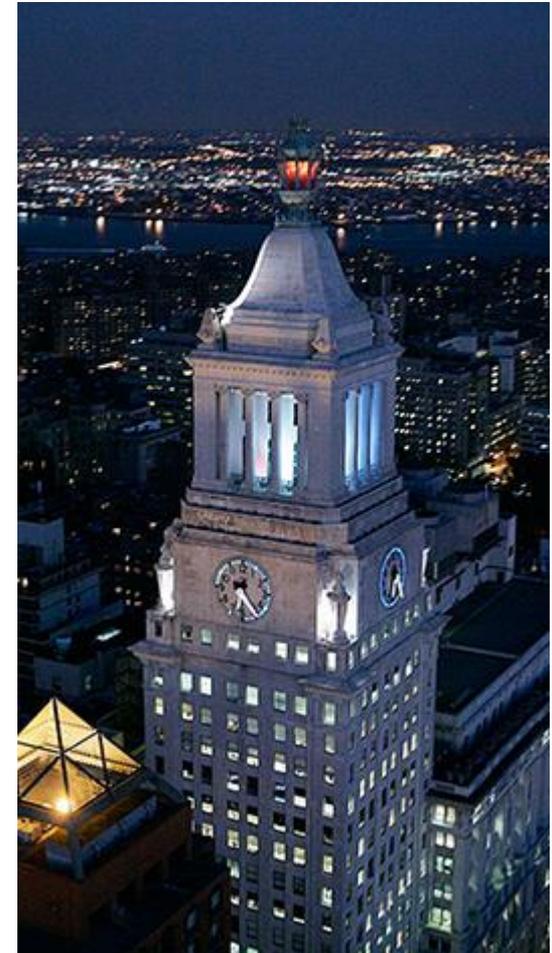
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Con Edison: Poised for a Strong Future

- **One of the nation's largest investor-owned energy-delivery companies**
 - \$12 billion in annual revenues
 - \$49 billion asset base
- **Steady earnings, growing dividend**
 - 44 consecutive years of dividend growth
- **Attractive capex opportunities**
 - Three-year infrastructure investment plan exceeding \$12 billion
- **Strong balance sheet and liquidity profile**
 - 51% equity ratio and nearly \$1 billion of liquidity
- **Safety, sustainability and service**
 - Focused on serving our customers and community while reducing carbon footprint, promoting workplace safety and optimizing costs



The Con Edison Plan

Customer Focused

Provide safe and reliable service

Enhance the customer experience

Achieve operational excellence and cost optimization

Strategic

Strengthen core utility delivery business

Pursue additional regulated growth opportunities to add value in the evolving industry

Grow existing clean energy businesses and pursue additional clean energy growth opportunities consistent with our risk appetite

Value Oriented

Provide steady, predictable earnings

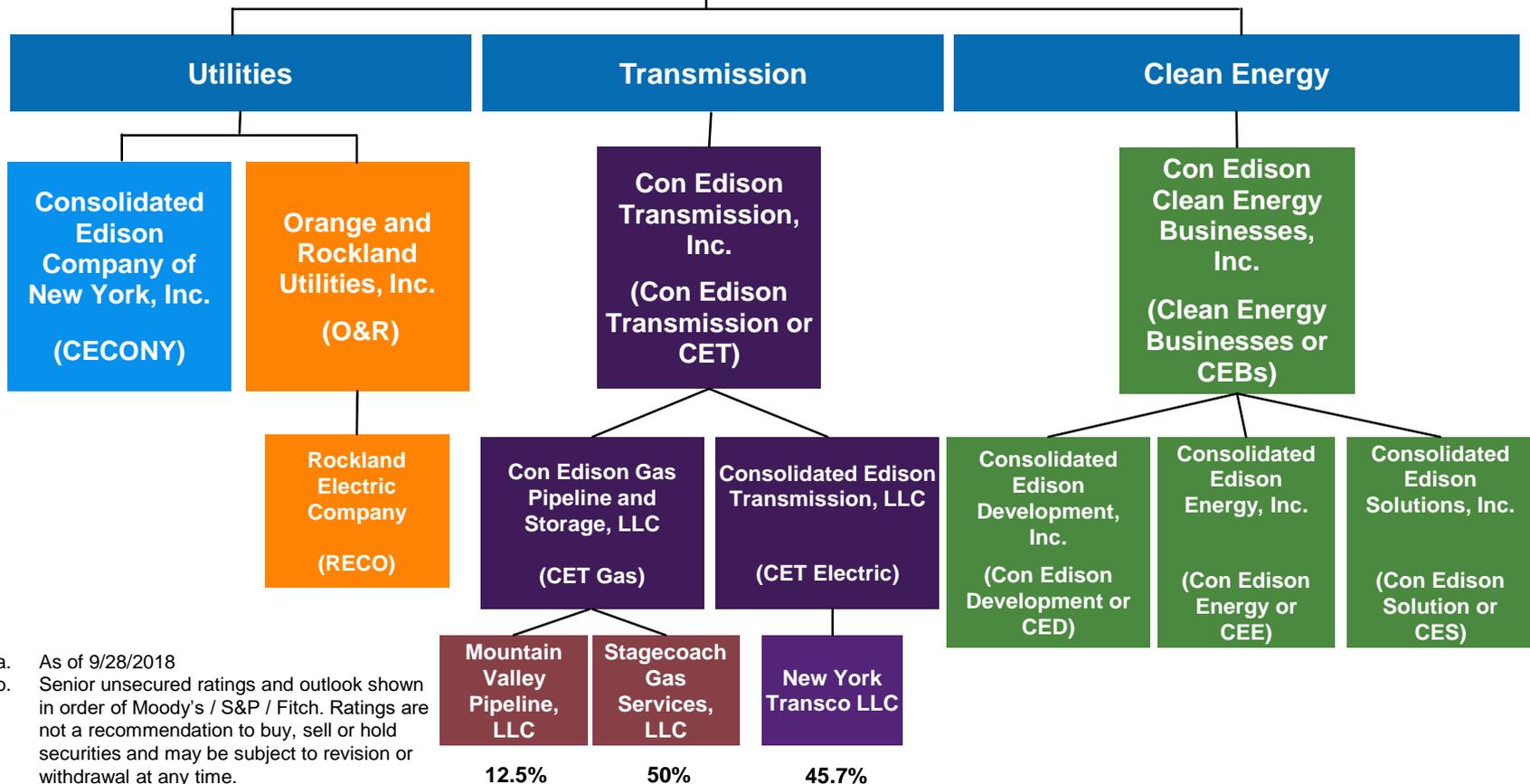
Maintain balance sheet stability

Pay attractive, growing dividends

Organizational Structure



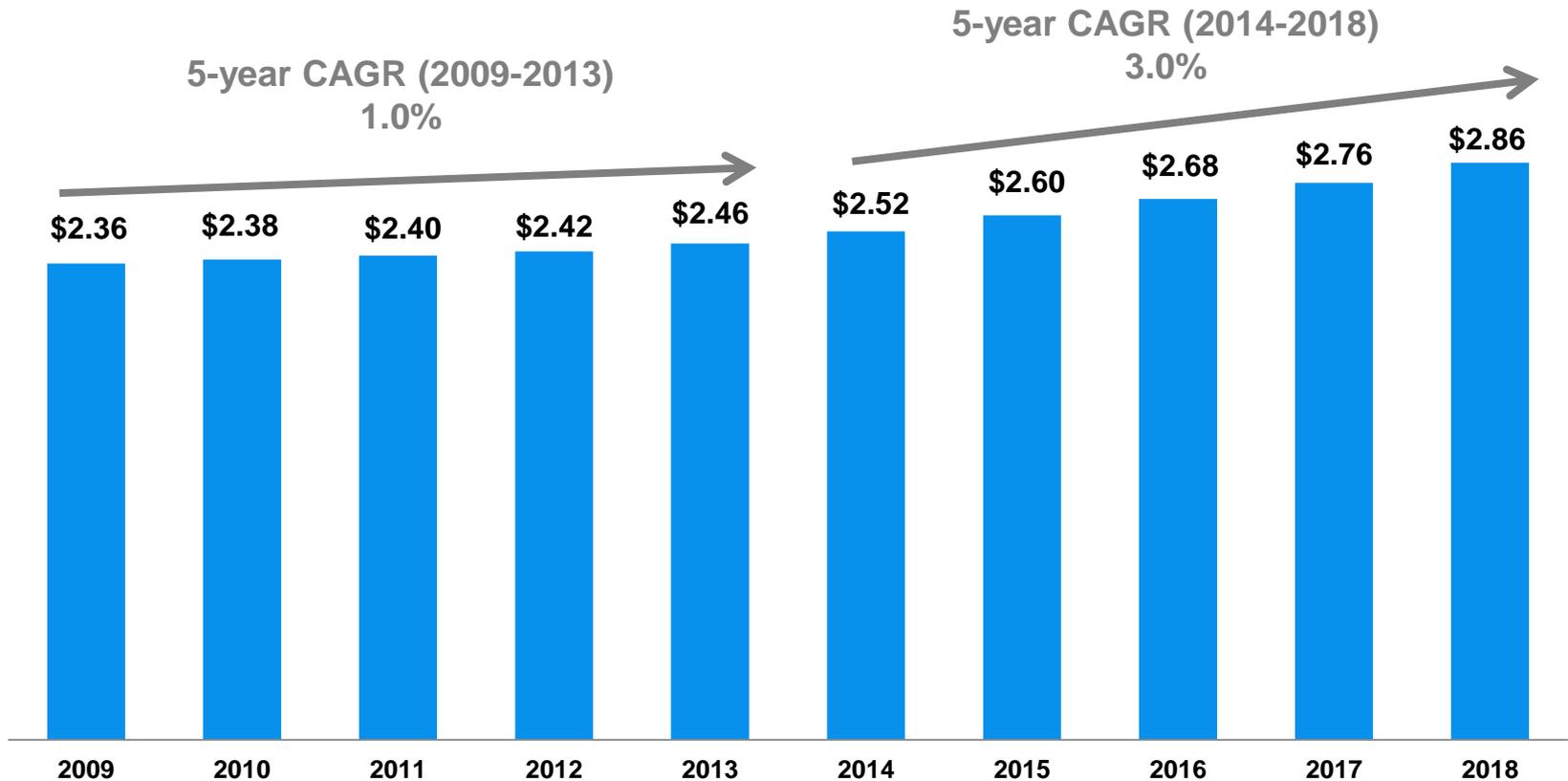
Market Cap ^(a) :	\$23.7 billion
Ratings ^(b) :	A3 / BBB+ / BBB+
Outlook ^(b) :	Negative / Stable / Stable



a. As of 9/28/2018
 b. Senior unsecured ratings and outlook shown in order of Moody's / S&P / Fitch. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.

Dividend Growth for Shareholders

- 44 consecutive years of dividend increases
- Accelerated growth over past five years
- Target dividend payout range: 60 – 70% of adjusted earnings

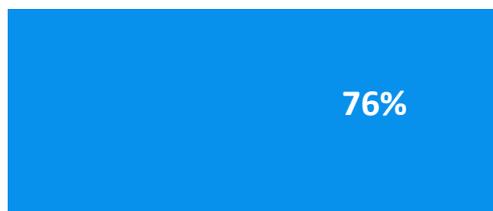


*In January 2018, the Board declared a quarterly dividend of 71.5 cents a share on its common stock -- an annualized increase of 10 cents over the previous annualized dividend of \$2.76 a share

Complementary Business Mix with Utilities

2017 GAAP EPS Contribution

2017 Adjusted EPS Contribution (Non-GAAP)*



76%

Regulated Utilities



Consolidated Edison Company of New York



92%

21%

Clean Energy



5%

3%

Transmission



3%

*Represents Adjusted Earnings per Share. Please see slide 8 for reconciliation to GAAP.

Reconciliation of Reported EPS (GAAP) to Adjusted EPS (Non-GAAP) by Company

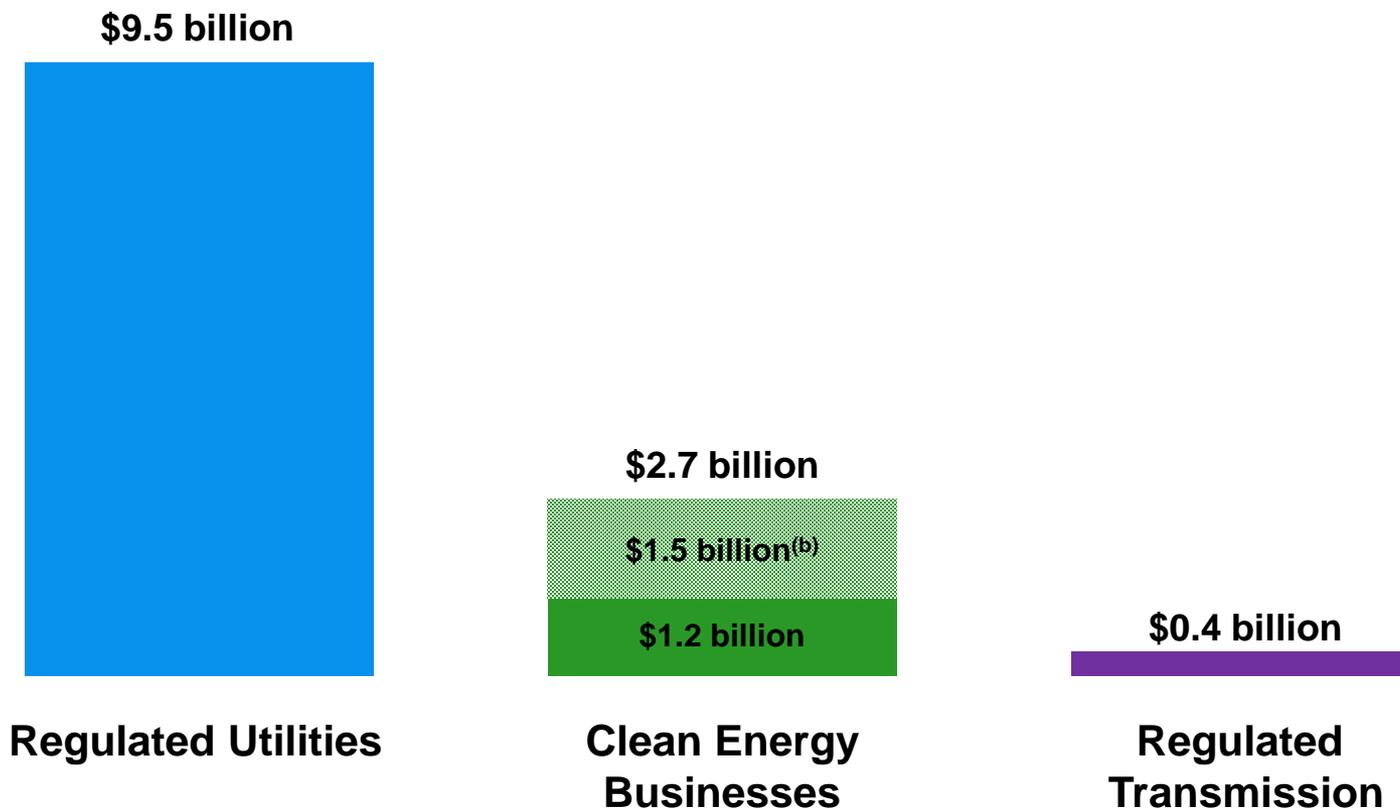
For the year ended December 31, 2017

	CECONY	O&R	CEBs	CET	Other ^(a)	Total
Reported EPS – GAAP basis	\$3.59	\$0.21	\$1.08	\$0.15	\$(0.06)	\$4.97
Enactment of the Tax Cuts and Jobs Act	—	—	(0.88)	(0.04)	0.07	(0.85)
Net mark-to-market gains	—	—	—	—	—	—
Adjusted EPS – Non-GAAP basis	\$3.59	\$0.21	\$0.20	\$0.11	\$0.01	\$4.12

a. Includes parent company and consolidation adjustments.

Opportunities for Growth Across Our Businesses

2018 – 2020 Forecasted Capital Investment^(a)

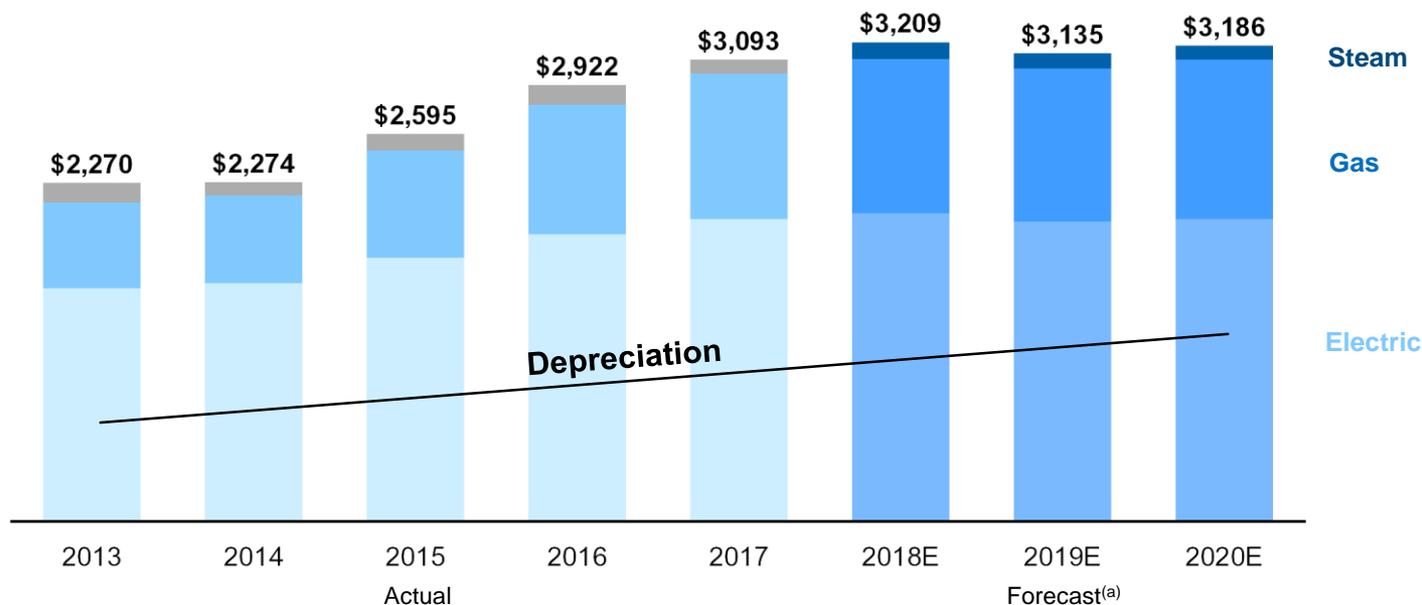


a. 2017 Form 10-K, page 31 and Form 8-K from September 20, 2018.

b. On September 20, 2018, Consolidated Edison Development, Inc. ("CED"), a wholly-owned subsidiary of Consolidated Edison, Inc. ("Con Edison"), announced an agreement to acquire Sempra Solar Holdings, LLC a Sempra Energy subsidiary. The purchase price is \$1.54 billion.

Utility Capital Expenditures

(\$ in millions)



	Annual CECONY Capital Expenditures				Annual O&R Capital Expenditures		
	Electric	Gas	Steam	Depreciation	Electric	Gas	Depreciation
2013	\$1,471	\$536	\$128	\$946	\$98	\$37	\$56
2014	1,500	549	83	991	105	37	61
2015	1,658	671	106	1,040	114	46	68
2016	1,819	811	126	1,106	114	52	67
2017	1,905	909	90	1,195	128	61	71
2018E	1,933	970	105	1,254	139	62	78
2019E	1,868	970	95	1,339	146	56	84
2020E	1,894	1,015	87	1,441	137	53	88

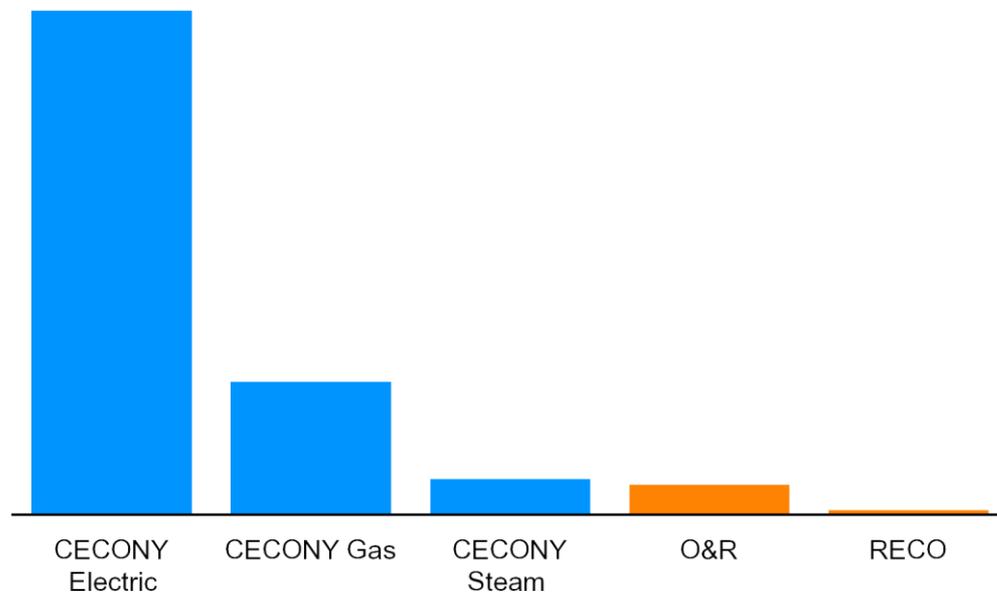
a. 2017 Form 10-K, page 31.

Composition of Regulatory Rate Base^(a) (as of June 30, 2018)

CECONY		(\$ in millions)
Electric	NY	\$19,070
Gas	NY	5,062
Steam	NY	1,391
Total CECONY		\$25,523

O&R		(\$ in millions)
O&R Electric	NY	\$768
O&R Gas	NY	409
RECO	NJ	218
Total O&R		\$1,395

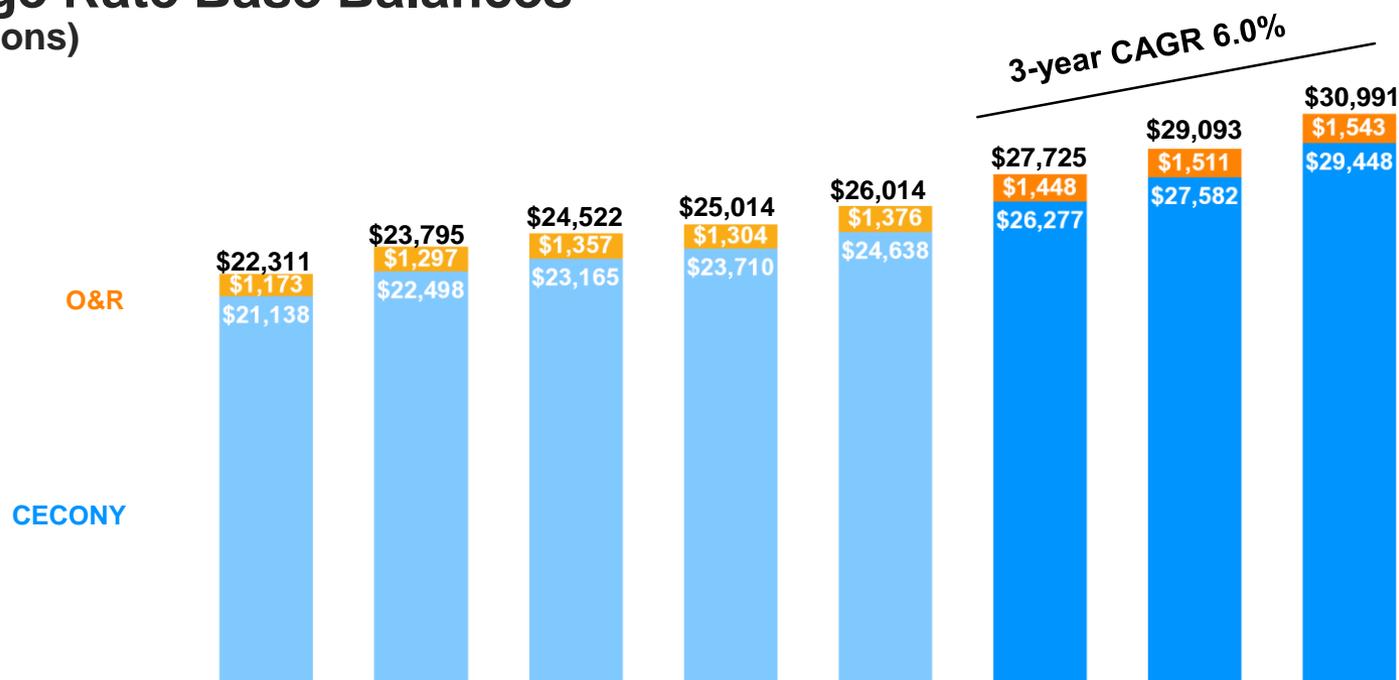
Total Rate Base **\$26,918**



a. Average rate base for 12 months ended 6/30/2018.

Average Rate Base Balances

(\$ in millions)



		2013	2014	Actual 2015	2016	2017	2018E	Forecast ^(a) 2019E	2020E
CECONY	Electric	\$ 16,235	\$ 17,403	\$ 17,599	\$ 17,971	\$ 18,513	\$ 19,530	\$ 20,277	\$ 21,569
	Gas	3,395	3,593	4,023	4,267	4,723	5,395	6,005	6,629
	Steam	1,508	1,502	1,543	1,472	1,402	1,352	1,300	1,250
O&R	Electric	633	726	769	731	759	792	814	821
	Gas	345	372	386	362	392	422	444	454
RECO	Electric	195	199	202	211	225	234	253	268

a. Reflects changes to rate base resulting from the enactment of the TCJA that will affect the utilities' net income when these changes are reflected in the utilities' next rate plans (assumed to be 2020 for CECONY; 2019 for O&R and RECO). The forecast for 2020 reflects estimated increases in average rate base due to decreased deferred taxes resulting from the end of bonus depreciation for utilities and no changes in rate base from amortization of \$3,700 million regulatory liability for future income tax relating to excess deferred income taxes or any regulatory liability for the revenue requirement impact of the reduced tax rate.

Regulated Utility Rates of Return and Equity Ratio (12 Months ended June 30, 2018)

	Regulated Basis	
	Allowed	Actual
CECONY		
Electric	9.0%	9.3%
Gas	9.0	10.0
Steam	9.3	12.7
Overall – CECONY	9.0 ^(a)	9.6
CECONY Equity Ratio	48.0%	47.9%
O&R		
Electric	9.0%	8.6%
Gas	9.0	9.4
RECO	9.6	8.0
Overall – O&R	9.1 ^(a)	8.8
O&R Equity Ratio	48.0%	49.7%

a. Weighted by rate base.

2018 Financing Plan and Activity

Debt and Equity Financing Plan

- Capital expenditures of \$3,969 million (CECONY: \$3,008 million, the CEBs: \$400 million, O&R: \$201 million, CET: \$360 million)
- Issue between \$1,800 million and \$2,400 million of long-term debt at the Utilities
- Issue up to \$825 million of long-term debt secured by ownership interests in the projects being acquired or, pending the issuance of such debt, other borrowings to fund the Sempra Solar Holdings Acquisition, and the issuance of additional debt secured by the CEBs' existing renewable electric production projects
- Issue up to \$1,165 million of common equity, including \$715 million to fund the Acquisition, in addition to equity issued through dividend reinvestment, employee stock purchase and long-term incentive plans
- Financing plan does not reflect the provision to the utilities' customers of any TCJA benefits that the NYS PSC and the NJBPU may require to be provided

Activity to date

- The Utilities already have issued \$1,125 million of long-term debt in 2018
- In June, CECONY issued \$640 million of floating rate debenture due 2021, and called for redemption \$636 million of auction rate tax-exempt debt (Series 1999A, 2001A, 2004A and 2004B)

Debt Maturities (as of June 30, 2018)

(\$ in millions)	2018	2019	2020	2021	2022
Con Edison, Inc. [parent company]	\$2	\$3	\$402	\$503	\$294
CECONY	1,200 ^(a)	475	350	—	—
O&R	55	62	—	—	—
CEBs	41	38	39	41	41
Total	\$1,298	\$578	\$791	\$544	\$335

a. \$600 million of 5.85 percent 10-year debentures matured on April 1, 2018.

Capital Structure – June 30, 2018

(\$ in millions)

Consolidated Edison, Inc. A3 / BBB+ / BBB+

Debt	\$ 17,040	52%
Equity	15,655	48
Total	\$ 32,695	100%

CECONY A2 / A- / A-

Debt	\$ 14,293	53%
Equity	12,625	47
Total	\$ 26,918	100%

O&R A3 / A- / A-

Debt	\$ 660	49%
Equity	679	51
Total	\$ 1,339	100%

Parent and Other

Debt	\$2,087	47%
Equity	2,351	53
Total	\$ 4,438	100%

Amounts shown exclude notes payable and include the current portion of long-term debt. Senior unsecured credit ratings shown in order of Moody's / S&P / Fitch. Moody's ratings have negative outlooks and S&P and Fitch ratings have stable outlooks.

Tax Cuts and Jobs Act of 2017 (TCJA)

New York Public Service Commission Order on Case 17-M-0815 – Proceeding on Motion of the Commission on Changes in Law that May Affect Rates (August 9, 2018)

CECONY Electric

- Sur-credit will start on **January 1, 2019** and will include:
 - 2019 annual ongoing tax savings
- 2018 tax savings and excess protected and unprotected deferred tax balances will be addressed in the next rate case filing

CECONY Gas

- Sur-credit will start on **January 1, 2019** and will include:
 - 2019 annual ongoing tax savings
 - Pass back of 2018 tax savings over a three-year period
 - Pass back of excess protected and unprotected deferred tax balances over the life of the assets (amortization period for unprotected deferred tax balance will be reviewed in the next rate case filing)

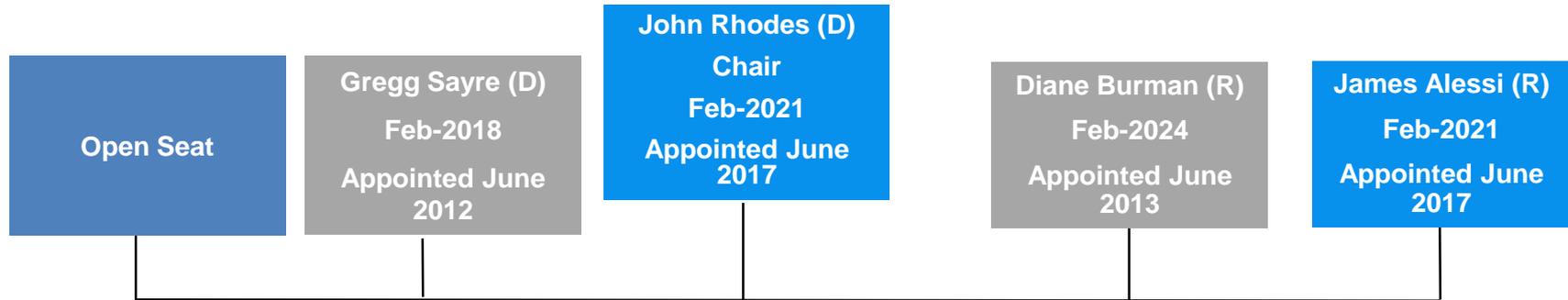
CECONY Steam

- Sur-credit will start on **October 1, 2018** and will include:
 - Annual ongoing tax savings effective October 1, 2018
 - Pass back of January-September 2018 tax savings over a three-year period
 - Pass back of excess protected and unprotected deferred tax balances over the life of the assets (amortization period for unprotected balance will be further reviewed in the next rate case filing)

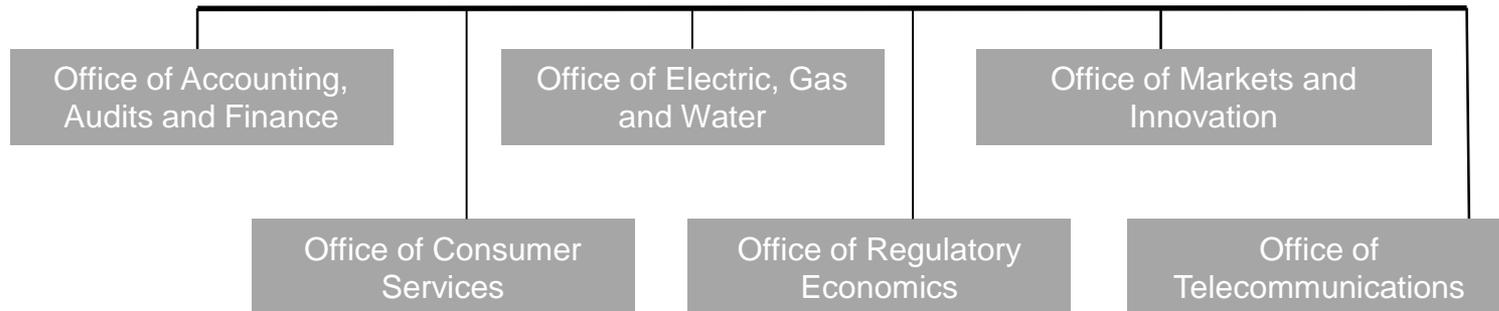
O&R Electric and Gas are being addressed in the current rate case

New York Public Service Commission (NYSPSC)

Commissioners



PSC Staff



- Annual budget: \$84 million; Staffing: 533 employees
- Regulates: Electric (48 companies), Gas (19), Steam (1), Water (277), Telecom (429), Cable (30)

Regulatory Framework in NY Supports Energy Efficiency and Distributed Resources

- **Reduced regulatory lag**
 - Forward-looking test years
 - Timely recovery of most fuel and commodity costs
 - Revenue decoupling mechanism in NY (electric and gas)
 - Adjustment mechanisms for several major uncontrollable expenses (e.g. pension)
- **Ability to capture value in evolving industry** for customer & shareholder benefit
 - Majority of investment is replacement and upgrade of existing assets
 - Smart meter installation underway
 - Accelerated gas main replacement
 - Growth from natural-gas conversions
- **Reforming the Energy Vision** (REV) proceeding is at the **forefront of the evolving industry**

NYSPSC's Formulaic ROE Approach: Decisions 2006 – 2018 YTD

Rate of return on equity



2/3 Discounted Cash Flow model
+
1/3 Capital Asset Pricing model

Date	Company	ROE	Term
09/06	CECONY Steam	9.80%	2 years
10/06	O&R Gas	9.80%	3 years
08/07	Keyspan Gas	9.80%	5 years
09/07	CECONY Gas	9.70%	3 years
10/07	O&R Electric	9.10%	1 year
12/07	National Fuel Gas	9.10%	1 year
03/08	CECONY Electric	9.10%	1 year
06/08	O&R Electric	9.40%	3 years
09/08	CECONY Steam	9.30%	2 years
04/09	CECONY Electric	10.00%	1 year
05/09	Niagara Mohawk Gas	10.20%	2 years
06/09	Central Hudson	10.00%	1 year
09/09	Corning Gas	10.70%	2 years
10/09	O&R Gas	10.40%	3 years
03/10	CECONY Electric	10.15%	3 years
06/10	Central Hudson	10.00%	3 years
09/10	CECONY Gas	9.60%	3 years
09/10	CECONY Steam	9.60%	3 years
09/10	Energy East (RGE/NYSEG)	10.00%	40 months

Date	Company	ROE	Term
06/11	Niagara Mohawk Electric	9.30%	2 years
06/11	O&R Electric	9.20%	1 year
04/12	Corning Gas	9.50%	3 years
06/12	O&R Electric (9.40%, 9.50% and 9.60% in year 1, 2 and 3, respectively)	9.50%	3 years
04/13	Niagara Mohawk Electric and Gas	9.30%	3 years
06/13	Keyspan Gas	9.40%	2 years
02/14	CECONY Gas and Steam	9.30%	3 years
02/14	CECONY Electric	9.20%	2 years
05/14	National Fuel Gas	9.10%	2 years
06/15	Central Hudson Electric and Gas	9.00%	3 years
06/15	CECONY Electric extension	9.00%	3 rd year
10/15	O&R Electric/Gas	9.00%	2 / 3 years
6/16	Energy East (RGE/NYSEG)	9.00%	3 years
1/17	Keyspan Gas	9.00%	3 years
1/17	CECONY Electric and Gas	9.00%	3 years
4/17	National Fuel Gas	8.70%	1 year
9/17	Corning Gas	9.00%	3 years
3/18	Niagara Mohawk Electric and Gas	9.00%	3 years
4/18	Central Hudson Electric and Gas Joint Proposal	8.8%	3 years

Reforming the Energy Vision (REV) Presents Opportunities as Industry Evolves

- Reforming the Energy Vision (REV) was **introduced in 2014**
- REV is transforming New York State's energy policy and initiatives to **place energy efficiency and clean, locally-produced power at the core of the State's energy system**

Track 1: Business Framework

Implementation Order issued February 2015

Utilities play central role in integration of distributed energy resources into system while customers and third parties own customer-sited resources

Track 2: Regulatory and Ratemaking

Regulatory & Ratemaking Order issued May 2016

Incentives and new earnings opportunities added to ratemaking design

Track 3: Clean Energy Standard

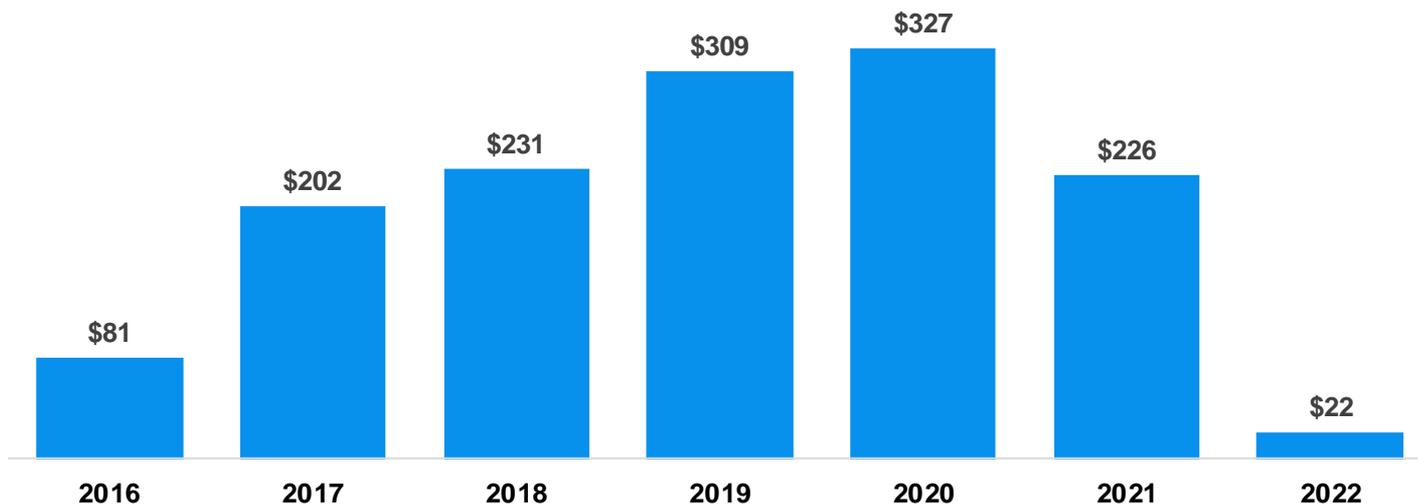
Large Scale Renewables Order issued August 2016

State promoting zero-carbon and 50%-renewables-by-2030 energy goals

Smart Meter Initiative: Building an Advanced, Smarter Grid

- **5.4 million smart meters** to be installed by 2022
- **\$1.4 billion investment**
- Expected to **improve operations** and **reduce expenses**
- **Empowers customers** to manage their bills and energy usage in new ways

Utilities' Approved Annual AMI Capital Investment (\$mm)



Actual investment of \$65 million and \$165 million in 2016 and 2017, respectively.

Supporting Electric Vehicles

Supporting NYC goals: 2,000 municipal fleet vehicles and 20% of vehicles sold for use to be electric vehicles by 2025

- Working with NYC Transit, City and developers to **install over 3 MW of quick-charging capability**
- Providing **incentives to charge during off-peak hours** to reduce system peak load
- Part of **Fleet Electrification Initiative** since 2014; commitment to spend **5% of total annual vehicle expenditures** on plug-in electric vehicles, charging stations, battery-electric vehicles, plug-in hybrid vehicles, and electric power units



Smart Solutions for Natural Gas Customers Proposals

Programs designed to put New York on a path toward a cleaner energy future

1. Enhanced Gas Energy Efficiency

- Aim to double gas efficiency gains with additional funding to existing programs
- Annual cost: incremental ~\$14.5 million per year in 2018 and 2019
- Peak day demand reduction: up to 1.6% by Winter 2023 – 2024

2. Gas Demand Response

- Developing new gas demand response programs for peak winter days
- Annual cost: \$5 million budget approved for three-season pilot
- Peak day demand reduction: up to 1% by Winter 2023 – 2024

3. Gas Innovation Program

- Developing program for renewable alternatives to natural gas heating
- Total Cost: \$10 million
- Peak day demand reduction: initially nominal, potential for substantial long-term savings

4. Non-Pipeline Requests for Information

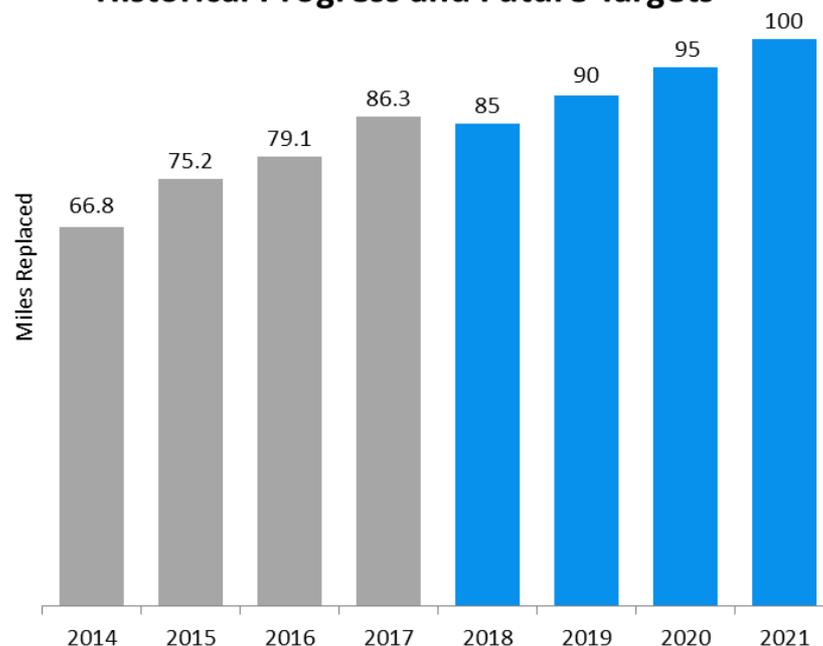
- Market solicitation seeking innovative demand and alternative supply-side solutions
- Annual cost and demand reduction to be determined

Accelerating Gas Main Replacement and Leak Repair

These initiatives will improve safety and benefit the environment by reducing methane emissions

- We are **accelerating CECONY's gas main replacement** targets from 85 miles in 2018 to 100 miles by 2021
- We are also helping curb emissions by focusing on leak repair, and our **year-end leak backlog has fallen by 62%** since 2014
- **Incentives** for the gas business in current rate plan:
 - Complete six additional replacement miles above annual target
Maximum Annual Incentive: \$4 million
 - Reduce Type 3 leaks by additional 140 based on emissions ranking
Maximum annual incentive: \$2 million

**CECONY Gas Main Replacement:
Historical Progress and Future Targets**



Orange & Rockland's Efforts to Curb Emissions

- In 2017, O&R replaced 24 miles of leak prone pipe; **on pace to eliminate all cast iron pipes in the O&R system by 2020**
- Over the course of the past 20 years, the O&R team has **replaced more than 370 miles of leak prone pipe**
- O&R spends **\$25 million annually on gas main replacement**
- O&R **tracks workable and total gas leak backlogs daily** and is on target to meet the year-end goal of less than 40 per month on average



Additional information about the utilities' reduction of its methane emissions is accessible at:
<http://investor.conedison.com/phoenix.zhtml?c=61493&p=irol-presentations>

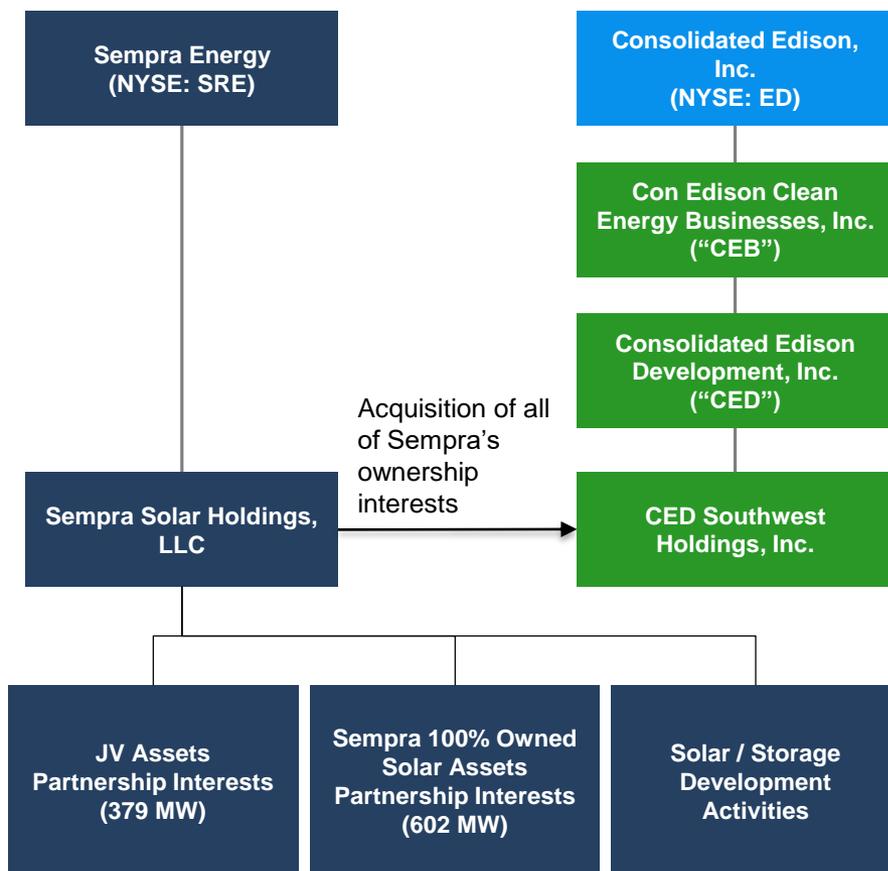
Sempra Solar Holdings Transaction Overview

Consolidated Edison subsidiary is purchasing 981 MW of operating renewable assets and related solar and energy storage development activities

Transaction Overview

- A Consolidated Edison subsidiary has agreed to acquire Sempra Solar Holdings, LLC, a Sempra Energy subsidiary
- Sempra Solar Holdings, LLC has ownership interests in:
 - 981 MW AC of operating renewable electric production projects, inclusive of Sempra’s 50% share (379 MW AC) in projects in which CED has the remaining ownership interests (the “JV Assets”), and
 - Certain development rights with respect to solar electric production and energy storage projects
- The purchase price is \$1,540 million, in addition to the assumption of \$576 million of non-recourse debt
 - Consideration expected to be funded with \$715 million of Con Edison issued equity and \$825 million of incremental non-recourse financing
- The acquisition is subject to customary closing conditions and approvals (Federal Energy Regulatory Commission, U.S. Department of Energy and Hart-Scott-Rodino)
- Transaction is expected to close near the end of 2018

Simplified Transaction Structure

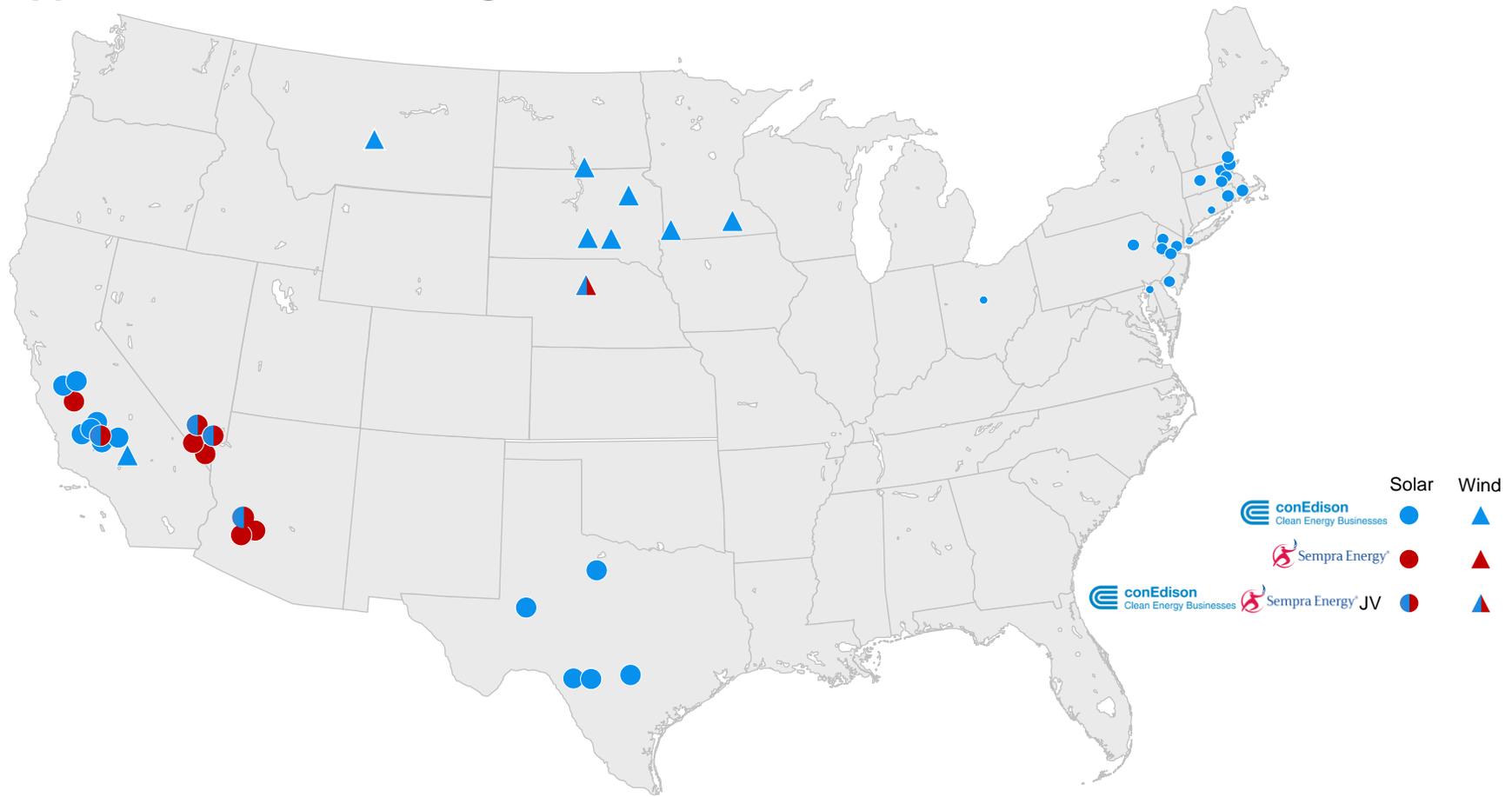


Investment Highlights

- ✓ Consistent with Con Edison strategy of growing our renewables footprint
- ✓ Familiarity with assets and markets of operation
- ✓ Efficiencies from operating co-owned and co-located assets
- ✓ Long-term, contracted cash flows with creditworthy counterparties
- ✓ Enhances our development platform to enable further growth
- ✓ Reinforces the corporate goal of responsible environmental stewardship

Con Edison Clean Energy Businesses' Pro Forma Portfolio of Renewable Assets

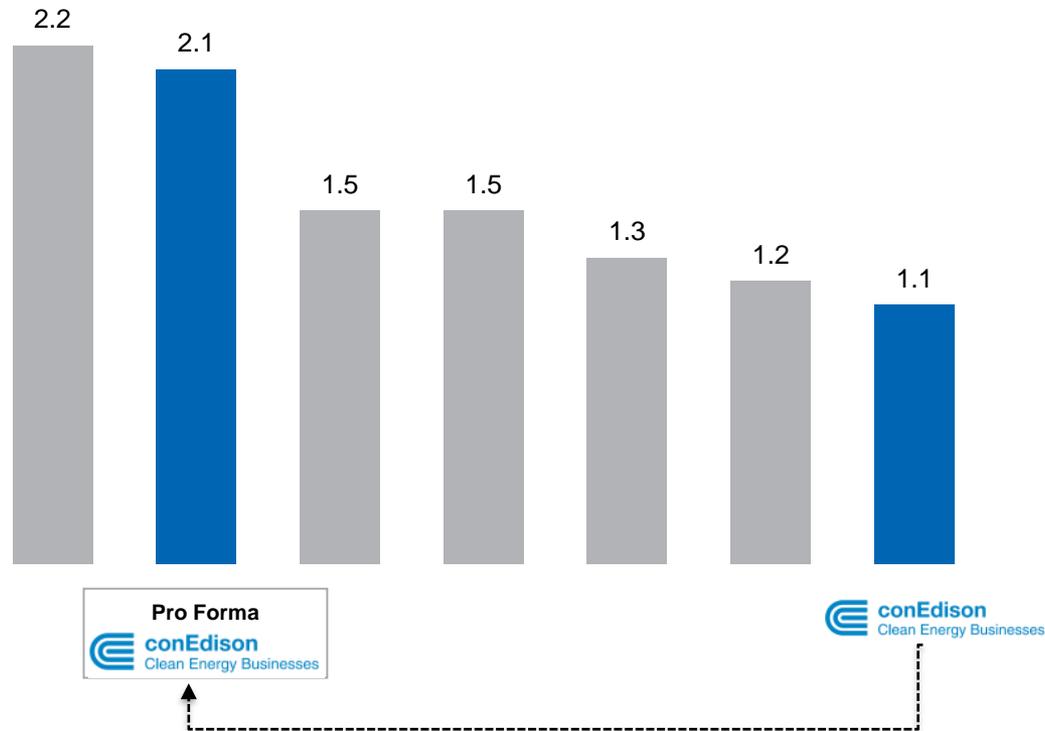
Acquired assets are co-located with existing CEB assets with development opportunities in attractive growth markets



Con Edison Clean Energy Businesses' Utility Scale Pro Forma Portfolio

The solar portfolio would nearly double with the purchase of Sempra Solar Holdings

Solar PV Asset Ownership (GW) Pro Forma (end 2017)



Source: Company information and IHS EER (as of year-end 2017).