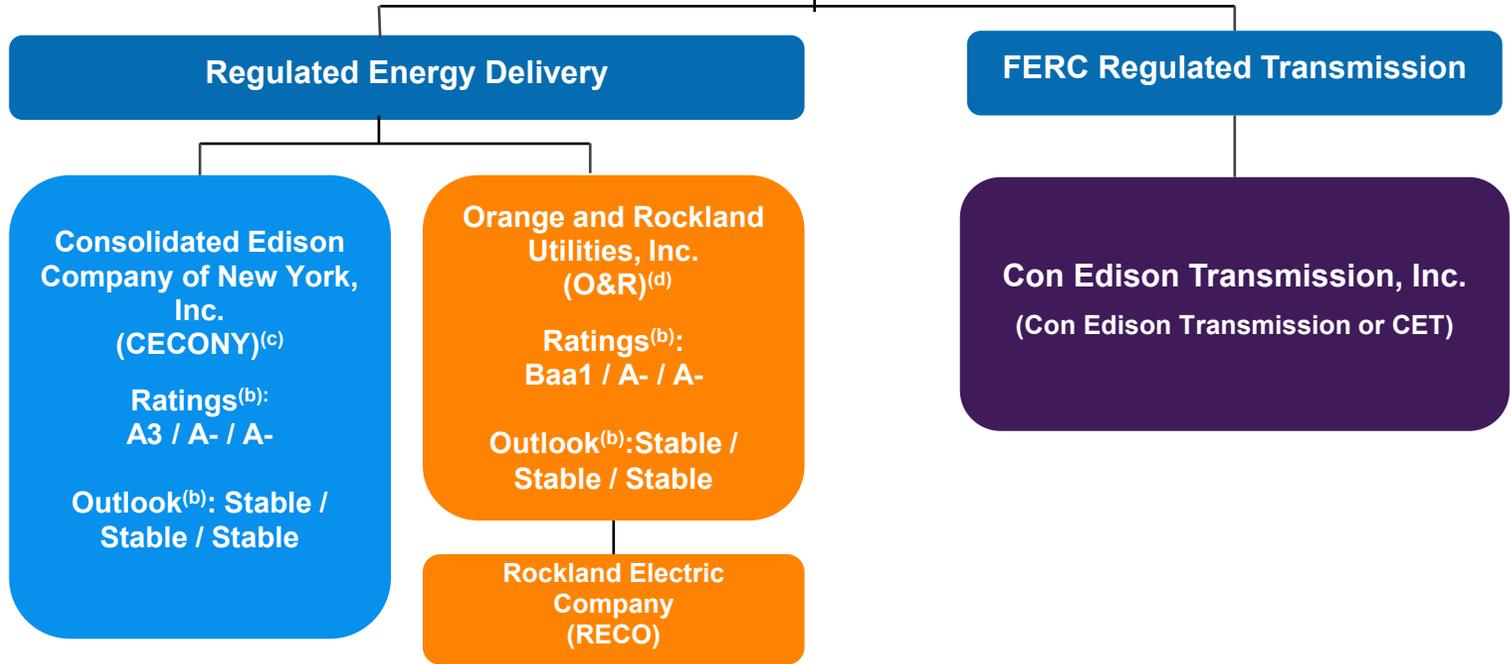


Organizational Structure

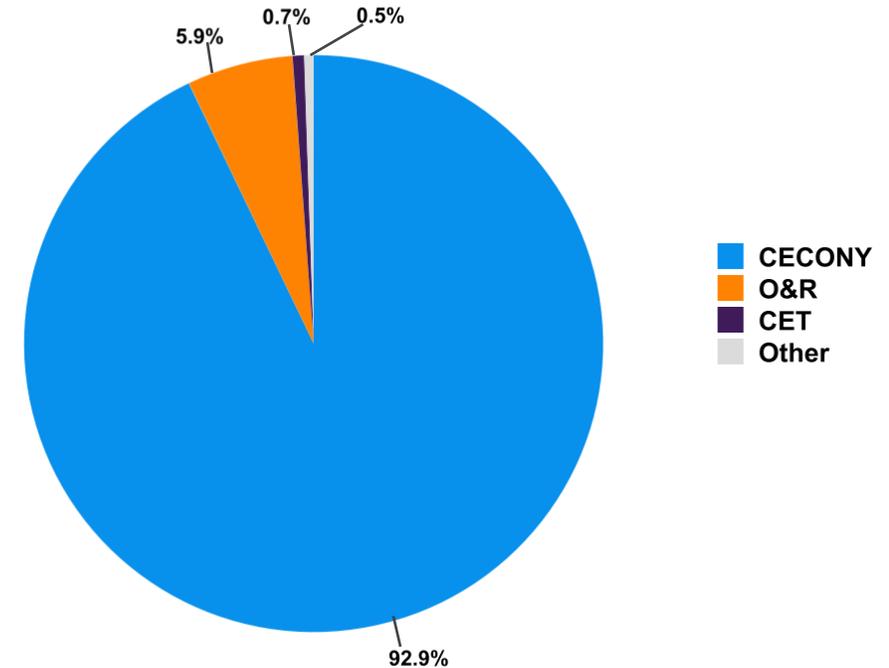


Market Cap^(a): \$35.8 billion
Issuer Ratings^(b): Baa1 / A- / BBB+
Outlook^(b): Stable / Stable / Stable



Percentages of Total Assets by Business

2025 Total Assets: \$75 billion^(a)



a. As of December 31, 2025.
 b. Con Edison's issuer ratings and the senior unsecured ratings of CECONY and O&R and outlook shown in order of Moody's / S&P Global Ratings (S&P) / Fitch. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
 c. CECONY delivers electricity to approximately 3.7 million customers, gas to approximately 1.1 million customers and steam to approximately 1,490 customers.
 d. O&R delivers electricity to approximately 0.3 million customers and gas to over 0.1 million customers.