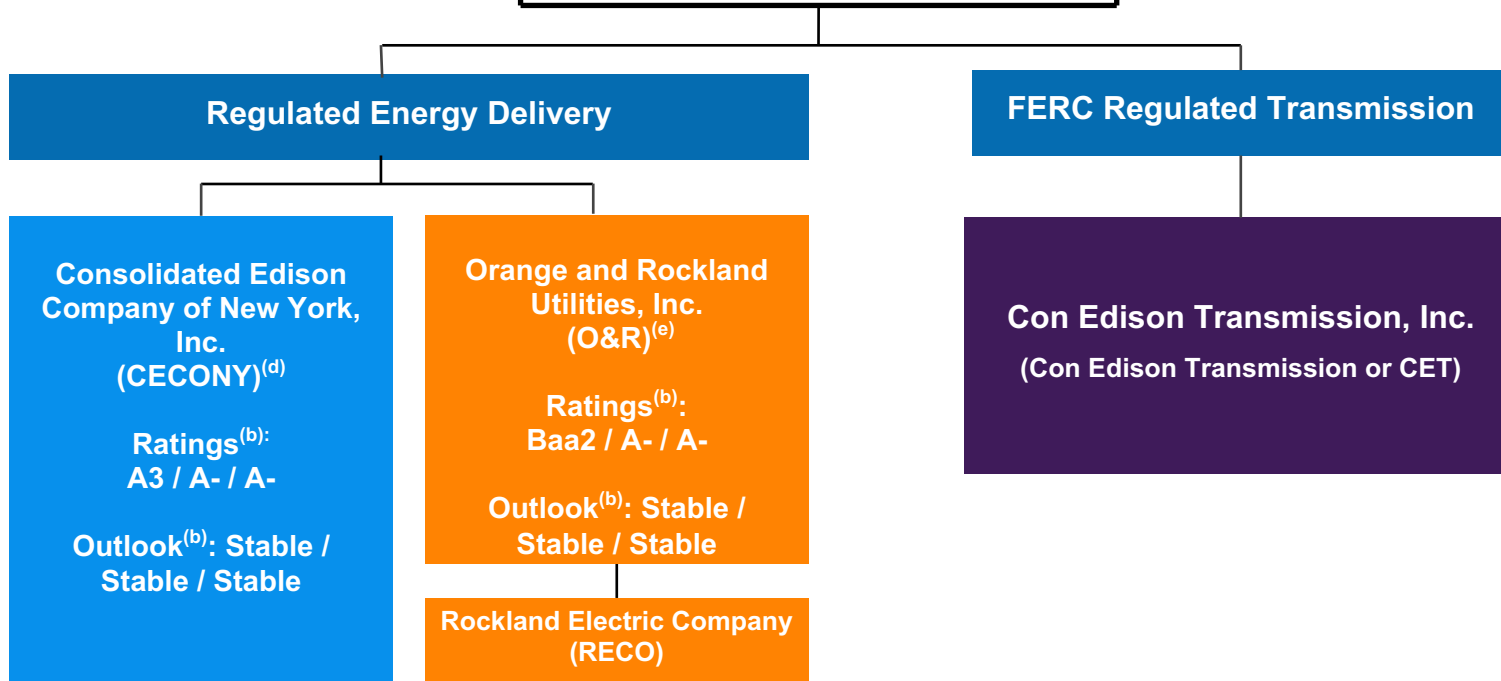


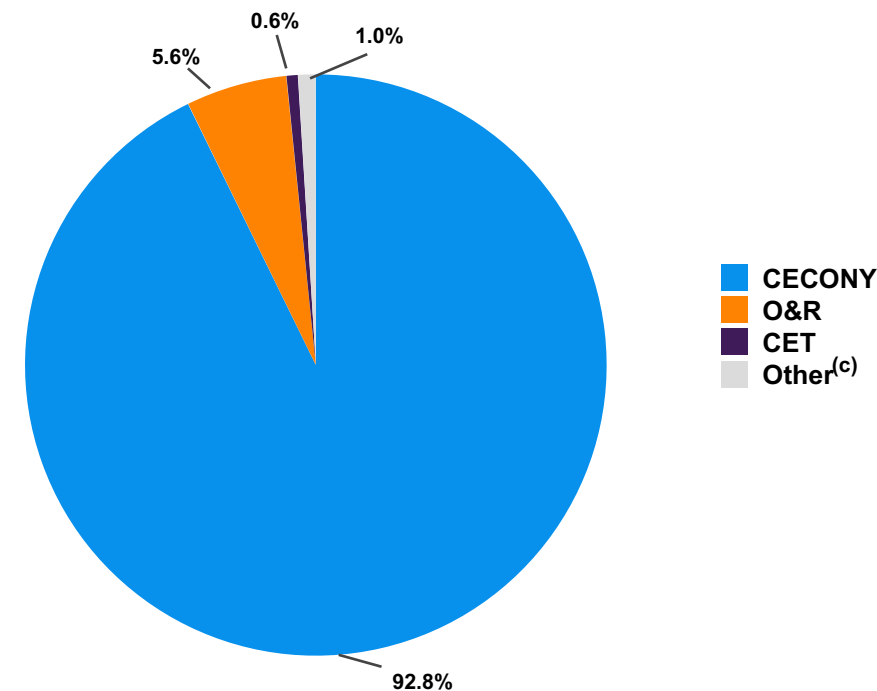
# Organizational Structure



**Market Cap<sup>(a)</sup>:** \$31.4 billion  
**Ratings<sup>(b)</sup>:** Baa1 / A- / BBB+  
**Outlook<sup>(b)</sup>:** Stable / Stable / Stable



**Percentages of Total Assets by Business**  
**2024 Total Assets: \$67 billion<sup>(a)</sup>**



a. As of March 31, 2024.  
 b. Con Edison's issuer ratings and the senior unsecured ratings of CECONY and O&R and outlook shown in order of Moody's / S&P Global Ratings (S&P) / Fitch. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.  
 c. Other includes the parent company, Con Edison's tax equity investments, the deferred project held for sale and consolidation adjustments.  
 d. CECONY delivers electricity to approximately 3.7 million customers, gas to approximately 1.1 million customers and steam to approximately 1,525 customers.  
 e. O&R delivers electricity to approximately 0.3 million customers and gas to approximately 0.1 million customers.