





Forward-Looking Statements

This presentation contains certain forward-looking statements of future expectations and a financial measure, earnings from ongoing operations, not determined in accordance with Generally Accepted Accounting Principles (GAAP). Actual results might differ materially from those projected in the forward-looking statements because of factors such as those identified in reports the company has filed with the Securities and Exchange Commission. Earnings from ongoing operations should not be considered as an alternative to net income. Management uses this non-GAAP measure to facilitate the analysis of the company's ongoing performance and believes that this non-GAAP measure also is useful and meaningful to investors. A reconciliation of this non-GAAP measure to earnings determined in accordance with GAAP is included in the presentation.

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Con Edison's Business Model

Energy Delivery Customers Concentrated in Northeast U.S. Competitive Retail Commodity Supply Traditional ESCO

Energy Management Renewables Gas Storage





Reconciliation of Con Edison's 2010 and 2009 Earnings Per Share

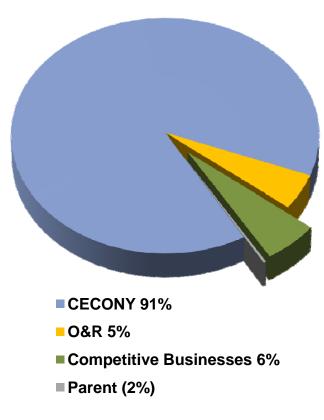
2010	CECONY	O&R	Con Edison Development	Con Edison Energy	Con Edison Solutions	Parent	Total
Reported EPS – GAAP basis	\$3.14	\$0.17	\$-	\$0.02	\$0.22	\$(0.06)	\$3.49
Mark-to-Market losses/(gains)	-	-	-	(0.04)	-	-	(0.04)
Ongoing operations	\$3.14	\$0.17	\$-	\$(0.02)	\$0.22	\$(0.06)	\$3.45

2009	CECONY	O&R	Con Edison Development	Con Edison Energy	Con Edison Solutions	Parent	Total
Reported EPS – GAAP basis	\$2.84	\$0.16	\$0.01	\$(0.05)	\$0.26	\$(0.06)	\$3.16
Mark-to-Market losses/(gains)	-	-	(0.01)	0.03	(0.09)	-	(0.07)
Ongoing operations	\$2.84	\$0.16	\$-	\$(0.02)	\$0.17	\$(0.06)	\$3.09

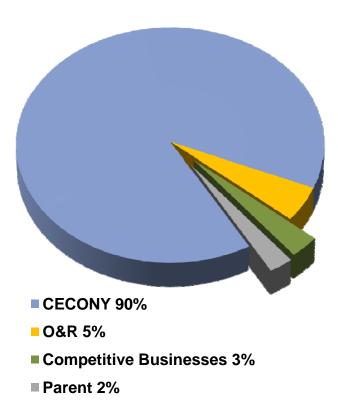
Con Edison's Focus is Energy Delivery

(for the twelve months ended December 31, 2010)

Ongoing Earnings



Equity





2011 Guidance

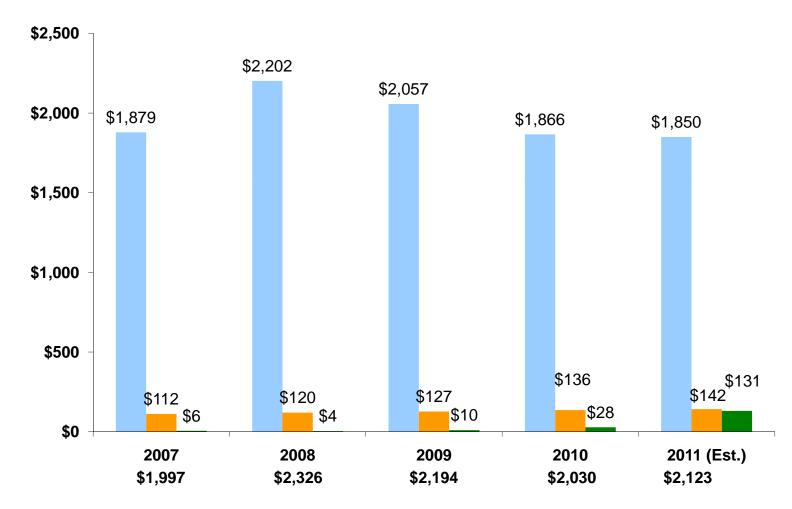
- Issued on January 20, 2011
 - Earnings from ongoing operations to be in the range
 of \$3.45 to \$3.65 per share
 - Excludes any mark-to-market effects from competitive businesses
 - Issue up to \$600 million of long-term debt
 - No equity issuance except through stock plans



Capital Expenditures

(\$ millions)









Long-term Debt Maturities

(\$ millions)

	2011	2012	2013	2014	2015	
Con Edison, Inc. – parent company	\$ 1	\$ 1	\$ 2	\$ 2	\$ 2	
Con Edison of New York	-	300	700	475	350	
Orange and Rockland	3	3	3	3	142	
Competitive energy businesses	1	1	1	1	1	
Total	\$ 5	\$ 305	\$ 706	\$ 481	\$ 495	

2012

CECONY \$300 million debenture maturing in July, 5.625%

2013

- CECONY \$500 million debenture maturing in February, 4.875%
- CECONY \$200 million debenture maturing in June, 3.85%

2014

- CECONY \$200 million debenture maturing in February, 4.7%
- CECONY \$275 million debenture maturing in April, 5.55%

2015

- CECONY \$350 million debenture maturing in December, 5.375%
- O&R \$40 million debenture maturing in April, 5.3%
- O&R \$55 million debenture maturing in August, 2.5%
- O&R \$44 million tax-exempt debt maturing in August, variable rate





Impact of Bonus Depreciation - An Illustration

- Assume we invest \$2 billion each year of eligible cap ex
- Raising bonus depreciation from 50% to 100% increases tax depreciation from \$1 billion to \$2 billion
- Results in \$350 million of avoided federal tax (35%) payments (deferred taxes)
- Increase in deferred taxes reduces rate base by \$350 million.
- Resulting net increase in cash flow (including avoided taxes) of \$350 million
 - Reduces needed funding of \$175 million in debt and \$175 million in equity
- Resulting net <u>decrease</u> in net income: \$6 million
 - Net of avoided financing costs and returns from lower rate base





Competitive Businesses: Overview

Con Edison Solutions (CES)

- Retail commodity supply
- Energy services: traditional ESCO activity
- Renewable energy: solar (< 2 MW) focus

Con Edison Energy (CEE)

- Retail supply management for CES
- Energy management for owners of generating plants
- Wholesale commodity supply
- Renewable energy support for CED and others

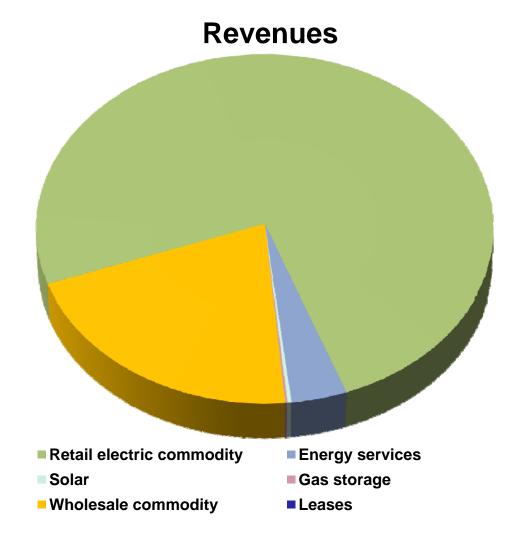
Con Edison Development (CED)

- Renewable energy: solar (>2 MW) focus
- Gas storage and pipeline assets
- Passive investments
 - LILOs
 - Low-income housing





Competitive Business Mix (for the twelve months ended December 31, 2010)







Competitive Businesses: Solar Initiatives

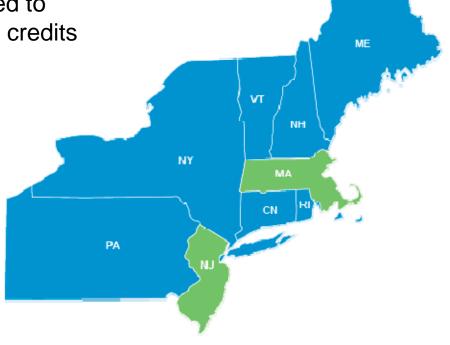
Focused on Northeast states with market for Renewable Energy Credits

New Jersey

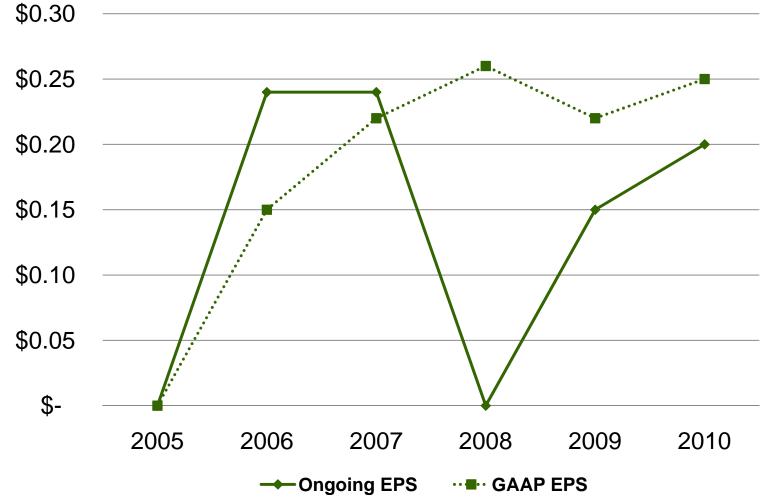
- Market for renewable energy credits
- Load serving entities required to purchase renewable energy credits

Massachusetts

- Less liquid than NJ
- Sets floor on renewable energy credits



Competitive Business Historical Financial Performance



Ongoing EPS excludes \$0.48 gain on the sale of CED's generating assets in 2008 and the MTM effects of \$0, \$(0.09), \$(0.02), \$(0.22), \$0.07, \$0.04 in 2005, 2006, 2007, 2008, 2009 and 2010, respectively.





Composition of Rate Base

(as of December 31, 2010)

Rate Base (\$ millions)

Con Edison of New York \$ 15,012 — Electric (NY) Gas (NY) \$ 2,964 — Steam \$ 1,503 _ (NY) **Orange and Rockland** Pike Gas (PA) 10 \$ Pike Electric (PA) Rockland Electric (NJ) \$ \$ \$ \$ 148 (distribution) 20 (transmission) 295 O&R Gas (NY) 591 **O&R Electric** (NY)

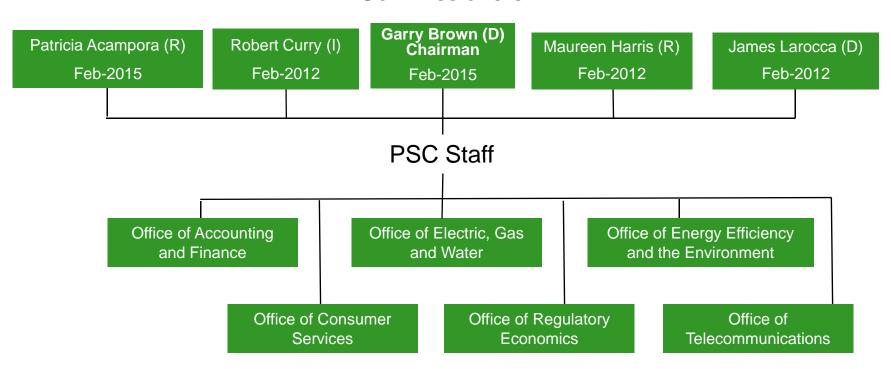
Total Rate Base \$ 20,545





New York Public Service Commission (NYPSC)

Commissioners



- Annual budget: \$80 million
- Staffing: 515 employees
- Regulates: Electric (7 companies), Gas (10), Water (300), Telecom (5), Cable (30)



Features of New York Regulation

- Forward-looking test year for expenses and rate base
- True-ups for major expenses:
 - Fuel and power cost recovery
 - Pensions and Other Post-employment Benefits
 - Property taxes (partial)
 - Environmental clean-up costs
- Revenue decoupling
- Performance penalties
- Formulaic approach to setting ROE's





New York PSC's Formulaic Approach to Calculating ROE

Rate of return on equity



2/3 Discounted Cash Flow model (dividend discount model)

+

1/3 Capital Asset Pricing model





Recent Rate Decisions in New York

Date	Company	ROE	Term
07/06	Central Hudson	9.60%	3 years
08/06	NYSEG	9.55%	1 year
09/06	CECONY Steam	9.80%	2 years
10/06	O&R Gas	9.80%	3 years
09/07	CECONY Gas	9.70%	3 years
10/07	O&R Electric	9.10%	1 year
12/07	National Fuel Gas	9.10%	1 year
03/08	CECONY Electric	9.10%	1 year
06/08	O&R Electric	9.40%	3 years
09/08	CECONY Steam	9.30%	2 years
04/09	CECONY Electric	10.00%	1 year
05/09	Niagara Mohawk	10.20%	2 years
06/09	Central Hudson	10.00%	1 year
09/09	Corning Gas	10.70%	2 years
10/09	O&R Gas	10.40%	3 years

Date	Company	ROE	Term
03/10	CECONY Electric	10.15%	3 years
06/10	Central Hudson	10.00%	3 years
09/10	CECONY Gas	9.60%	3 years
09/10	CECONY Steam	9.60%	3 years
12/10	O&R Electric (Staff's recommendation)	9.00%	1 year
01/11	Niagara Mohawk	9.30%	2 years



Rate Plans Offer Investors Clarity

Sub	Service	Terms
CECONY	Electric	3-year plan effective Apr. 1, 2010; 10.15% ROE
CECONY	Gas	3-year plan effective Oct. 1, 2010; 9.6% ROE
CECONY	Steam	3-year plan effective Oct. 1, 2010; 9.6% ROE
O&R	Electric	Filed for new rates effective July 1, 2011
O&R	Gas	3-year plan effective Nov. 1, 2009; 10.4% ROE
RECO	Electric	1-year plan effective May 2010; 10.3% ROE





Con Edison of New York

Rates of Return

(for twelve months ended December 31)

Electric	Allowed 2010 10.1%*	Earned 2010 9.5%	Earned 2009 8.7%	Earned 2008 9.4%
Gas	9.7%*	9.8%	10.6%	11.0%
Steam	9.4%*	7.1%	5.6%	5.3%
Overall - CECONY	10.0%*	* 9.4%	8.8%	9.2%

Earnings above allowed return for RY Ended 09/10

Lower net revenues due primarily to milder weather



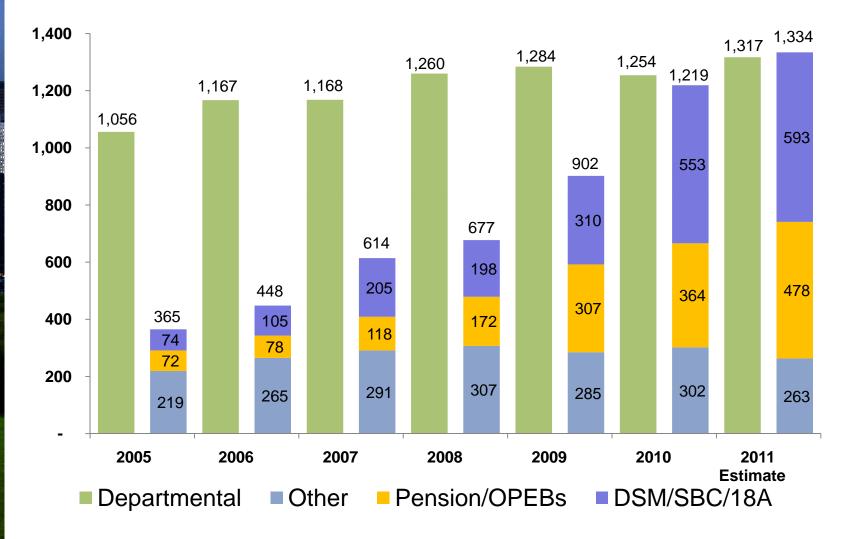


^{*}Pro rated with equal-weight to each quarter

^{**} Weighted by rate base

Con Edison of New York

Departmental and Other Expenses (\$ millions)







Orange and Rockland

Rates of Return

(for twelve months ended December 31)

	Allowed	Earned		
O&R - NY	2010	2010	Retention	
Electric	9.4%	7.8%	of hot summer	
Gas	10.4%	10.4%	weather	
RECO	10.2%*	12.4%		
RECO Overall - O&R	10.2%* 9.8%**			



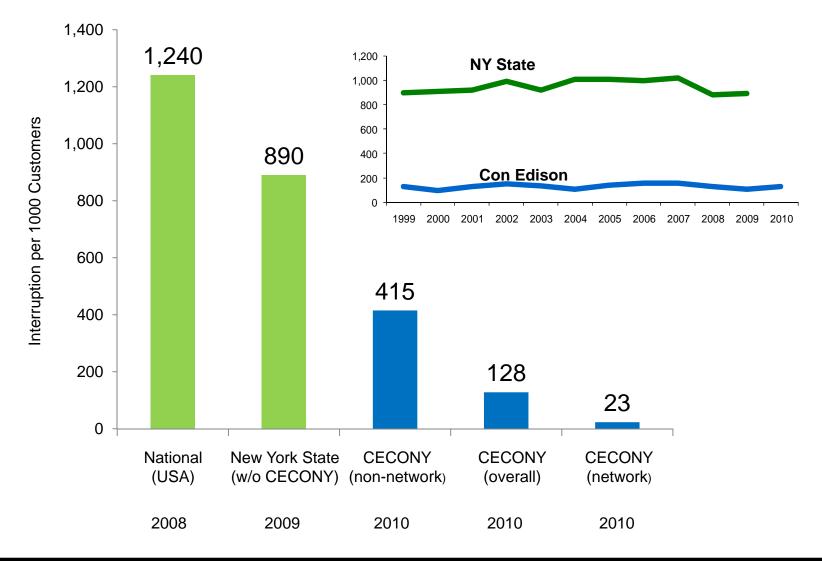


^{*}Pro rated with equal-weight to each quarter

^{**} Weighted by rate base

Con Edison of New York

Focused on Reliability







Leader in Sustainability

- Member of the Dow Jones Sustainability North America Index
- Ranked #1 among all S&P 500 companies and top ranked utility in <u>performance</u> in the 2010 worldwide Carbon Disclosure Project
- 2nd among utilities and 31st overall in Newsweek 500 Green Rankings for environmental and social performance

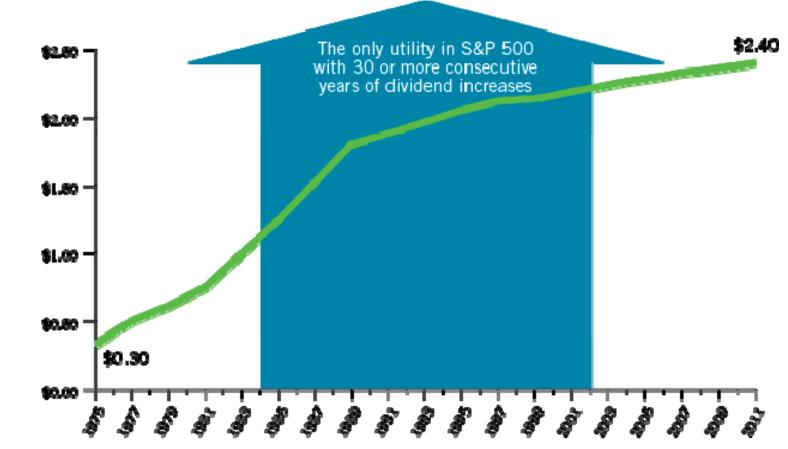






A Compelling Dividend Record: 37 Consecutive Years of Dividend Increases

Annualized Dividend 1975 - 2011







Consolidated Edison, Inc. Investment Thesis

- The largest of the few publicly-traded, T&D-focused utility companies
 - Limited commodity exposure
- Earnings visibility
 - Multi-year rate plans in effect
 - Reduced regulatory lag:
 - forward-looking test years
 - timely commodity recovery
 - revenue decoupling mechanism in NY
 - adjustment mechanisms for several major uncontrollable expenses
- Significant dividend record
 - Thirty-seven years of dividend increases
 - 7th highest yield among S&P 500 Dividend Aristocrats
- Ability to invest for customer benefit
 - Provided a strong and stable balance sheet
 - Liquidity has been managed conservatively
- Highest electric reliability in the country



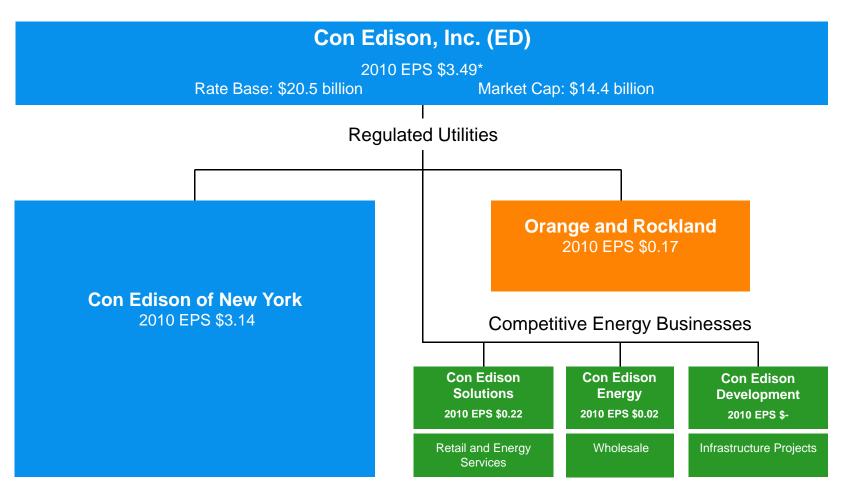


Appendix





Regulated Transmission and Distribution Focused



*Total reflects parent company expenses and consolidation adjustments amounting to (0.06) per share.





Reconciliation of Con Edison's Q4 2010 vs Q4 2009 Earnings Per Share

2010	CECONY	O&R	Con Edison Development	Con Edison Energy	Con Edison Solutions	Parent	Total
Reported EPS – GAAP basis	\$0.63	\$0.02	\$-	\$(0.01)	\$0.19	\$(0.02)	\$0.81
Mark-to-Market losses/(gains)	-	-	-	-	(0.12)	-	(0.12)
Ongoing operations	\$0.63	\$0.02	\$-	\$(0.01)	\$0.07	\$(0.02)	\$0.69

2009	CECONY	O&R	Con Edison Development	Con Edison Energy	Con Edison Solutions	Parent	Total
Reported EPS – GAAP basis	\$0.60	\$0.03	\$0.02	\$(0.03)	\$0.12	\$(0.01)	\$0.73
Mark-to-Market losses/(gains)	-	-	-	0.01	(0.07)	-	(0.06)
Ongoing operations	\$0.60	\$0.03	\$0.02	\$(0.02)	\$0.05	\$(0.01)	\$0.67

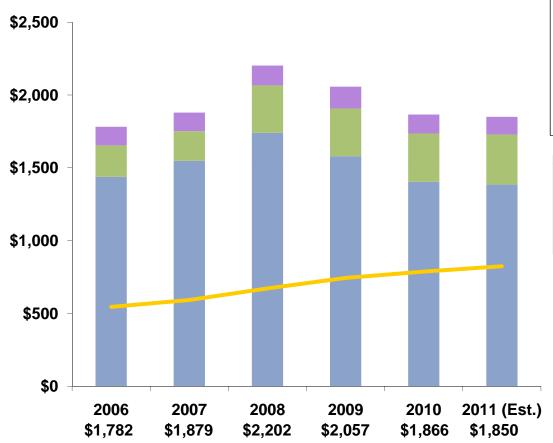




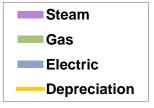
Con Edison of New York

Infrastructure Investment

(\$ millions)



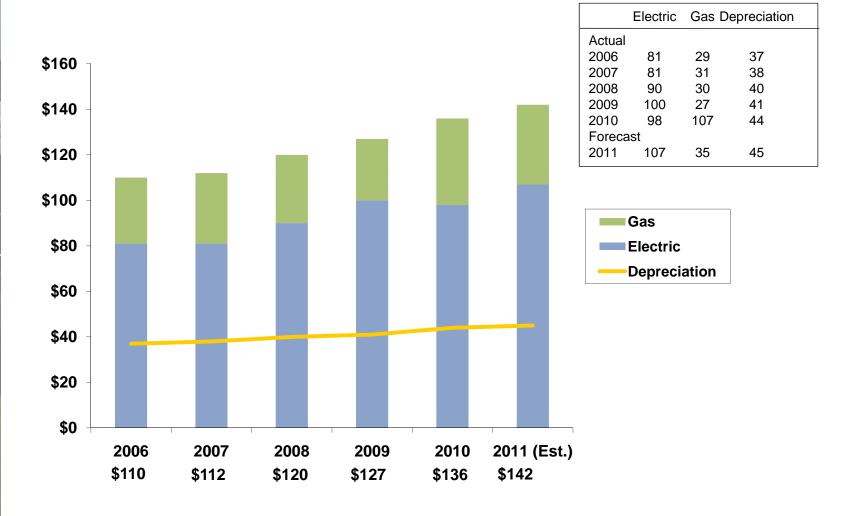
	Electric	Gas	Steam	Depreciation
Actual				
2006	1,438	216	128	545
2007	1,548	204	127	592
2008	1,740	326	136	672
2009	1,580	328	149	742
2010	1,404	332	130	787
Foreca	ast			
2011	1,385	344	121	824



Orange and Rockland

Infrastructure Investment

(\$ millions)







Commercial Paper and Letters of Credit Outstanding \$2,250 million Under the Revolver (\$ millions)

