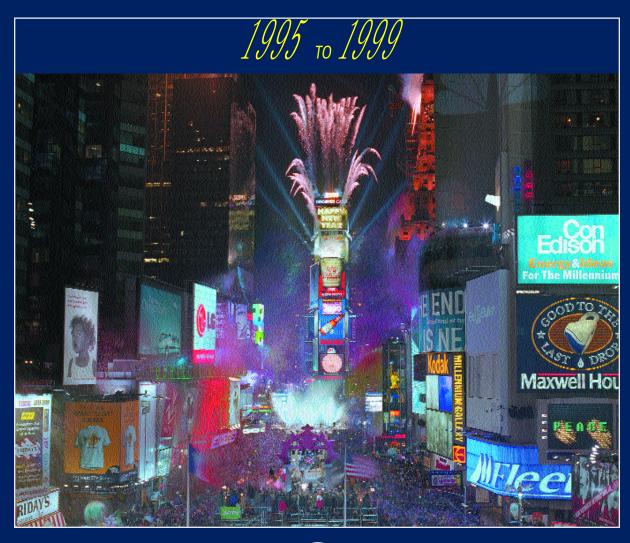
# FIVE YEAR FINANCIAL AND OPERATING STATISTICS





# CONSOLIDATED EDISON, INC. FINANCIAL MANAGEMENT TEAM



EUGENE R. MC GRATH Chairman, President and Chief Executive Officer

B. 1942; B.S., Manhattan College, M.B.A., Iona College; joined Con Edison in 1963.



JOAN S. FREILICH Executive Vice President and Chief Financial Officer

B. 1941; B.A., Barnard College, M.A., Ph.D., M.B.A., Columbia University; joined Con Edison in 1978.



HYMAN SCHOENBLUM Vice President, Controller and Chief Accounting Officer

B. 1948; B.A., M.B.A., Baruch College; joined Con Edison in 1971.



ROBERT P. STELBEN Vice President and Treasurer

B. 1942; B.A., Manhattan College, M.B.A., St. John's University; joined Con Edison in 1997.



JAN C. CHILDRESS Director, Investor Relations

Tel: (212) 460-6611 Fax: (212) 228-5113 e-mail: <u>childressj@coned.com</u>

# **TABLE OF CONTENTS**

# CONSOLIDATED EDISON, INC.

Page 1	No.
Investor Information	2
Financial Highlights	3
Interest Coverage	4
Capitalization Percentages	4
Where Did The Money Go?	5
Plant Capacities - Consolidated Edison Company of New York, Inc.	5
Consolidated Balance Sheet	6-7
Consolidated Income Statement	8
Consolidated Statement of Retained Earnings	8
Consolidated Statement of Cash Flows	9
Operating Income - Consolidated Edison Company of New York, Inc.	10
Financial and Operating Statistics - Consolidated Edison Company of New York, Inc	11
Taxes - Consolidated Edison Company of New York, Inc.	12
Electric, Gas & Steam Rate Changes - Consolidated Edison Company of New York, Inc	13
Highlights of Recent Rate Agreements - Consolidated Edison Company of New York, Inc	13
Electric & Gas Rate Changes - Orange and Rockland Utilities, Inc./Rockland Electric Co	14
Highlights of Recent Rate Agreements - Orange and Rockland Utilities, Inc./Rockland Electric Co	14
Electric, Gas & Steam Sales - Consolidated Edison Company of New York, Inc.	15
Electric Residential Data - Consolidated Edison Company of New York, Inc.	15
Electric, Gas & Steam Revenues - Consolidated Edison Company of New York, Inc	16
Gas Residential Data - Consolidated Edison Company of New York, Inc.	16

# INVESTOR INFORMATION

# Annual Stockholders' Meeting

The 2000 Annual Meeting of Stockholders will be held at 10:00 am on Monday, May 15, 2000 at the auditorium on the 19th floor of the Con Edison Building, 4 Irving Place between 14th and 15th Streets, New York, NY.

Proxies will be requested from stockholders when the notice of meeting and proxy statement are mailed on or about April 3, 2000.

### Stock Listing

The Common Stock is listed on the New York Stock Exchange. The Common Stock ticker symbol is "ED." The press listing is "ConEdison" or "ConEd." The \$5 Cumulative Preferred Stock and the Cumulative Preferred Stock, 4.65% Series C are also listed on the New York Stock Exchange.

## Transfer Agent and Registrar

The Bank of New York Investor Relations Department P.O. Box 11258

Church Street Station, New York, N.Y. 10286-1258 Toll-free telephone: (800) 522-5522

# **Dividend Reinvestment**

Stockholders of record of the Company's Common Stock are eligible to participate in the Company's Automatic Dividend Reinvestment and Cash Payment Plan. For more information and a copy of the Plan prospectus, please call The Bank of New York Investor Relations Department at (800) 522-5522.

### **Additional Information**

The Company reports details concerning its operations and other matters annually to the Securities and Exchange Commission on Form 10-K, which is available without charge to the Company's security holders on written request to:

Archie M. Bankston Secretary Con Edison 4 Irving Place New York, N.Y. 10003

For up-to-date stock account information 24 hours a day, shareholders may call an automated toll-free number, (800) 522-5522. At the same phone number, callers may speak with an Investor Services representative Monday through Friday, 8:30 a.m. to 4:00 p.m.

For additional financial, operational and customer service information, visit the Consolidated Edison, Inc. web site at **www.conedison.com.** Address email messages to shareowner-svcs@email.bankofny.com. Send fax messages to (212) 673-8616. Address correspondence to The Bank of New York Investor Relations Department, P.O. Box 11258, Church Street Station, New York, N.Y. 10286-1258.

# FINANCIAL HIGHLIGHTS CONSOLIDATED EDISON, INC.

1989 - 1999

	Number of Shareholders At Year End	Average Number of Shares (000)	Book Value at Year End	Market Price at Year End*
1999 1998 1997 1996 1995 1994 1993 1992 1991	117,205 125,409 134,993 144,561 152,034 159,632 166,587 171,321 170,865 169,112	223,442 234,308 235,082 234,977 234,930 234,754 233,981 231,129 228,283 228,189	\$25.31 25.88 25.18 24.37 23.51 22.62 21.63 20.89 20.18 19.73	\$34.50 52.88 41.00 29.125 31.75 25.75 32.125 32.625 28.625 23.625
1989	165,715	228,065	19.73	29.125

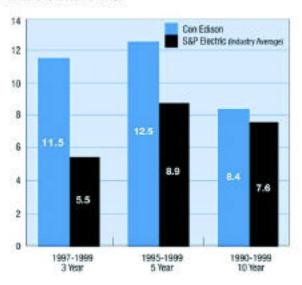
<sup>\*</sup> Market Price is Based on Prices Reported in Consolidated Reporting System.

	Market Price Range*		Average	Price Earnings	
	High	Low	Average	Yield **	Ratio **
1999	\$53.44	\$33.56	\$43.50	4.9%	13.9
1998	56.13	39.06	47.60	4.5	15.7
1997	41.50	27.00	34.25	6.1	11.6
1996	34.75	25.875	30.313	6.9	10.3
1995	32.25	25.50	28.875	7.1	9.9
1994	32.375	23.00	27.688	7.2	9.3
1993	37.75	30.25	34.00	5.7	12.8
1992	32.875	25.00	28.938	6.6	11.8
1991	28.75	22.50	25.625	7.3	11.0
1990	29.25	19.75	24.50	7.4	10.5
1989	29.875	22.125	26.00	6.6	10.4

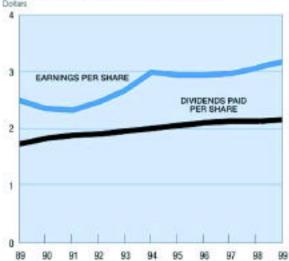
<sup>\*</sup> Price Ranges are Based on Prices Reported in Consolidated Reporting System. \*\*Reflects "Average" Market Price.

	Return on	Earnings	Dividends	Dividend
	Average	Per	Paid	Payout
	Common Equity	Share	Per Share	Ratio
1999	12.4%	\$3.14	\$2.14	68.2%
1998	12.0	3.04	2.12	69.7
1997	12.1	2.95	2.10	71.2
1996	12.3	2.93	2.08	71.0
1995	12.8	2.93	2.04	69.6
1994	13.6	2.98	2.00	67.1
1993	12.7	2.66		72.9
1992	12.1	2.46	1.90	77.2
1991	11.8	2.32	1.86	80.2
1990	12.2	2.34	1.82	77.8
1989	13.4	2.49	1.72	69.1

### **AVERAGE RETURNS**

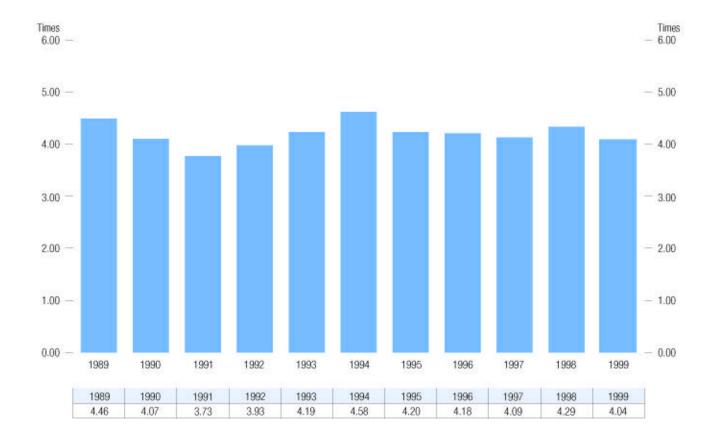


# PER SHARE EARNINGS AND DIVIDENDS



# INTEREST COVERAGE - SEC BASIS CONSOLIDATED EDISON, INC.

4



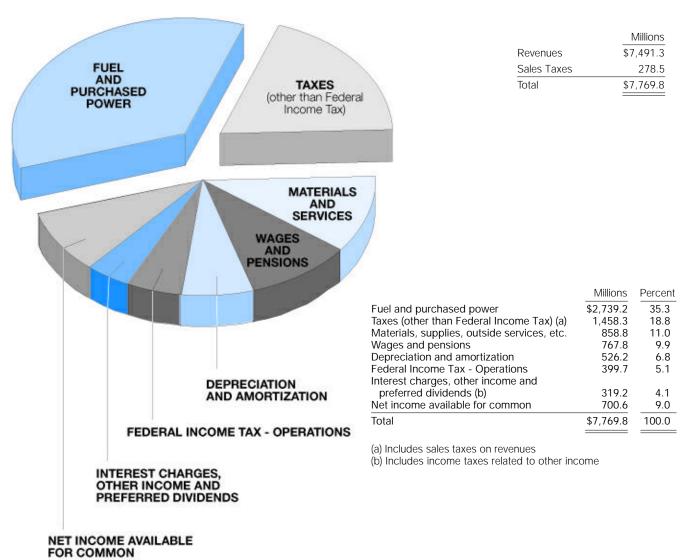
# CAPITALIZATION PERCENTAGES CONSOLIDATED EDISON, INC.



Common Stock & Retained Earnings	53.1%
Preferred Stock	2.5%
₋ong-Term Debt	44.4%

1999

# WHERE DID THE MONEY GO IN 1999? CONSOLIDATED EDISON, INC.



# PLANT CAPACITIES - 1999 CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

# Electric Generating

Capability at Time of System Pe	ak Period (a
Station	Kilowatts
East River (Manhattan) Waterside (Manhattan)	300,000 163,000
74th Street (Manhattan)	24,000
Indian Point (Buchanan) (b)	931,000
Roseton (Newburgh) (c)	486,000
Various Locations	131,400
Total	2.035.400

- (a) During the 1999 peak capability period, Con Edison divested approximately 5,500,00 kW of its in-City fossilfueled electric generating capacity as well as its share of Bowline Point. Con Edison entered into Capacity Purchase Agreements, with the new owners, buying 100% of the divested in-City capacity and 615,000 kW from Bowline Point.
- (b) Nuclear Only.(c) Represents Con Edison's 40% share.

### Gas Supply

# Source Thousands of Dekatherms per Day Natural Gas Pipelines 524.5 Firm 524.5 Storage (a) 159.9 Peaking Service 80.0 Total Pipelines 764.4 Astoria LNG 250.0 Total 1,014.4

(a) Excludes 205.2 MDT of Interruptible storage

### Steam Generating - Net Station Capacity

Station	Thousands of Pounds per Hour
East River (Manhatta Waterside (Manhatta 74th Street (Manhatt 59th Street (Manhatt E. 60th Street (Manh Hudson Avenue (Bro Ravenswood (Queen	n)       2,350         an)       2,162         an)       1,331         attan)       762         oklyn)       1,600
Brooklyn Navy Yard Cogeneration Partr	
(Purchases) Total	

# **CONSOLIDATED BALANCE SHEET** (Thousands of Dollars) **CONSOLIDATED EDISON, INC.**

ASSETS	At December 31	1999*	1998	1997	1996	1995
UTILITY PLANT, at original	cost					
Electric		\$11,323,826	\$12,039,082	\$11,743,745	\$11,588,344	\$11,319,622
Gas		2,197,735	1,838,550	1,741,562	1,642,231	1,537,296
		722,265	604,761	576,206	536,672	462,975
		1,328,544	1,204,262	1,203,427	1,152,001	1,085,795
Non-regulated utility plant		48,583				
Total		15,620,953	15,686,655	15,264,940	14,919,248	14,405,688
Less: Accumulated depreci	ation	4,733,613	4,726,211	4,392,377	4,285,732	4,036,954
Net		10,887,340	10.960.444	10,872,563	10,633,516	10,368,734
	ess	381,804	347,262	292,218	332,333	360,457
Nuclear fuel assemblies and		,		,	,	
	ation	84,701	98,837	102,321	101,461	85,212
Net Utility Plant		11,353,845	11,406,543	11,267,102	11,067,310	10,814,403
CURRENT ASSETS						
Cash and temporary cash in	nvestments	485,050	102,295	183,458	106,882	342,292
	debt	· -		328,874	_	· _
Accounts receivable, less a	llowance for uncollectibles	647,545	521,648	581,163	544,004	497,215
Other receivables		122,474	49,381	60,759	42,056	45,558
Regulatory accounts receiv	able	1,887	3,519	(1,682)	45,397	(6,481)
		24,271	33,289	53,697	64,709	40,506
	cost	55,387	49,656	37,209	44,979	26,452
	verage cost	142,905	184,916	191,759	204,801	221,026
1 3		197,671	131,374	75,516	64,492	66,148
Other current assets		37,375	17,465	16,457	15,167	15,126
Total current assets		1,714,565	1,093,543	1,527,210	1,132,487	1,247,842
INVESTMENTS						
Nuclear decommissioning to	rust funds	305,717	265,063	211,673	164,657	134,449
Other		182,201	113,382	80,724	12,567	11,197
Total investments		487,918	378,445	292,397	177,224	145,646
DEFERRED CHARGES						
Goodwill - acquisition of Ora	ange & Rockland Utilities, Inc.	427,496	_	-	-	_
Other deferred charges	-	165,387	143,737	134,311	150,337	137,045
Regulatory assets		1,382,265	1,359,135	1,501,498	1,529,827	1,604,954
Total		\$15,531,476	\$14,381,403	\$14,722,518	\$14,057,185	\$13,949,890

<sup>\*</sup> In accordance with "purchase" accounting rules, Orange and Rockland financial results are not included in consolidated financial statements for periods prior to the July 1999 acquisition.

# **CONSOLIDATED BALANCE SHEET** (Thousands of Dollars) **CONSOLIDATED EDISON, INC.**

LIABILITIES	At December 31	1999*	1998	1997	1996	1995
CAPITALIZATION						
Common stock, \$.10 par valu	e	\$ 1,482,341	\$ 1,482,341	\$ 1,482,351	\$ 1,478,536	\$ 1,464,305
Retained earnings		4,921,089	4,700,500	4,484,703	4,283,935	4,097,035
Treasury stock		(955,311)	(120,790)	-		-
Capital stock expense		(36,112)	(36,446)	(36,975)	(34,903)	(38,606)
Total common shareholde Preferred stock	rs' equity	5,412,007	6,025,605	5,930,079	5,727,568	5,522,734
\$5 Cumulative preferred sto	ck, without par value	175,000	175,000	175,000	175,000	175,000
Cumulative preferred stock,	\$100 par value	74,613	74,613	143,018	143,018	460,000
Cumulative preference stock						
6% Convertible Series B .					4,630	4,917
Total preferred stock		249,613	249,613	318,018	322,648	639,917
Long-term debt		4,524,604	4,050,108	4,188,906	4,238,622	3,917,244
Total capitalization		10,186,224	10,325,326	10,437,003	10,288,838	10,079,895
NONCURRENT LIABILITIES						
Obligations under capital leas	es	34,544	37,295	39,879	42,661	45,250
Other noncurrent liabilities		305,632	203,543	106,137	80,499	75,907
Total noncurrent liabilitie	es	340,176	240,838	146,016	123,160	121,157
CURRENT LIABILITIES						
Long-term debt due within on		395,000	225,000	529,385	106,256	183,524
Notes payable		495,371	-	-	_	-
Accounts payable		615,983	371,274	440,114	431,115	420,852
Customer deposits		204,421	181,236	161,731	159,616	158,366
Accrued taxes		18,389	15,670	65,736	27,342	24,374
Accrued interest		60,061	76,466	85,613	83,090	89,374
Accrued wages Other current liabilities		79,408 232,706	83,555 188,186	82,556 183,122	80,225 147,968	76,459 168,477
			·			·
		2,101,339	1,141,387	1,548,257	1,035,612	1,121,426
DEFERRED CREDITS						
Accumulated deferred federal		2,267,548	2,392,812	2,307,835	2,289,092	2,296,284
Regulatory liabilities		636,022	281,018	283,407	320,483	331,128
Other deferred credits		167	22			
Total		<u>\$15,531,476</u>	<u>\$14,381,403</u>	<u>\$14,722,518</u>	<u>\$14,057,185</u>	<u>\$13,949,890</u>

<sup>\*</sup> In accordance with "purchase" accounting rules, Orange and Rockland financial results are not included in consolidated financial statements for periods prior to the July 1999 acquisition.

# **CONSOLIDATED INCOME STATEMENT** (Thousands of Dollars) **CONSOLIDATED EDISON, INC.**

Year Ended December 31	1999*	1998	1997	1996	1995
OPERATING REVENUES					
Electric	\$5,792,673	\$5,674,446	\$5,635,575	\$5,541,117	\$5,389,408
Gas	1,000,083	959,609	1,093,880	1,015,070	813,356
Steam	340,026	321,932	391,799	403,549	334,133
Non-utility	358,541	137,061	74,898	173,353	83,094
Total operating revenues	7,491,323	7,093,048	7,196,152	7,133,089	6,619,991
OPERATING EXPENSES					
Purchased power	1,824,023	1,253,783	1,349,587	1,272,854	1,107,223
Fuel	430,050	579,006	596,824	573,275	504,104
Gas purchased for resale	485,155	437,308	552,597	590,373	342,003
Other operations	1,188,623	1,157,958	1,124,703	1,165,531	1,141,361
Maintenance	437,979	477,413	474,788	458,815	512,102
Depreciation and amortization	526,182	518,514	503,455	496,505	455,830
Taxes, other than federal income tax	1,179,796	1,208,102	1,181,156	1,166,254	1,120,286
Federal income tax	399,716	407,639	377,722	396,968	396,434
Total operating expenses	6,471,524	6,039,723	6,160,832	6,120,575	5,579,343
OPERATING INCOME	1,019,799	1,053,325	1,035,320	1,012,514	1,040,648
OTHER INCOME (DEDUCTIONS)					
Investment income	14,842	11,801	12,214	9,074	17,377
Allowance for equity funds used during construction	3,810	2,431	4,448	3,468	3,763
Other income less miscellaneous deductions	(13,571)	(14,212)	(4,100)	(8,227)	(7,703)
Federal income tax	26,891	2,229	(1,998)	778_	(1,186)
Total other income	31,972	2,249	10,564_	5,093	12,251
INCOME BEFORE INTEREST CHARGES	1,051,771	1,055,574	1,045,884	1,017,607	1,052,899
Interest on long-term debt	319,393	308,671	318,158	307,820	301,917
Other interest	20,065	18,400	17,083	17,331	28,954
Allowance for borrowed funds used during construction	(1,895)	(1,246)	(2,180)	(1,629)	(1,822)
Net interest charges	337,563	325,825	333,061	323,522	329,049
Preferred stock dividend requirements	(13,593)	(17,007)	(18,344)	(19,859)	(35,565)
Gain on refunding of preferred stock			_	13,943	
NET INCOME FOR COMMON STOCK	\$ 700,615	\$ 712,742	\$ 694,479	\$ 688,169	\$ 688,285
BASIC EARNINGS PER COMMON SHARE	\$3.14	\$3.04	\$2.95	\$2.93	\$2.93
DILUTED EARNINGS PER COMMON SHARE	\$3.13	\$3.04	\$2.95	\$2.93	\$2.93

# **CONSOLIDATED STATEMENT OF RETAINED EARNINGS** (Thousands of Dollars) **CONSOLIDATED EDISON, INC.**

	1999*	1998	1997	1996	1995
BALANCE, JANUARY 1	\$4,700,500	\$4,484,703	\$4,283,935	\$4,097,035	\$3,888,010
Preferred stock adjustments	_	-	_	1,430	2
Orange & Rockland purchase accounting adjustment	51	_	_	_	_
Net income for common stock for the year	700,615	712,742	694,479	688,169	688,285
Total	5,401,166	5,197,445	4,978,414	4,786,634	4,576,297
Gain on refunding of preferred stock	-	_	_	13,943	_
Stock options exercised	1,922	-	_	-	_
Dividends declared on common	478,155	496,945	493,711	488,756	479,262
Total deductions	480,077	496,945	493,711	502,699	479,262
BALANCE, DECEMBER 31	\$4,921,089	\$4,700,500	\$4,484,703	\$4,283,935	\$4,097,035

<sup>\*</sup> In accordance with "purchase" accounting rules, Orange and Rockland financial results are not included in consolidated financial statements for periods prior to the July 1999 acquisition.

# **CONSOLIDATED STATEMENT OF CASH FLOWS** (Thousands of Dollars) **CONSOLIDATED EDISON, INC.**

Year Ended December 31	1999*	1998	1997	1996	1995
Operating activities					
Net Income for common stock	\$ 700,615	\$ 712,742	\$ 694,479	\$ 688,169	\$ 688,285
Principal non-cash charges (credits) to income					
Depreciation and amortization	526,182	518,514	503,455	496,505	455,830
Deferred recoverable fuel costs	(66,655)	76,288	3,161	(42,008)	(61,937)
Federal income tax deferred (excluding taxes	44.704	07.400	00 (00	40.700	40.000
resulting from divestiture of plant)  Common equity component of allowance for funds	41,784	86,430	22,620	40,600	69,020
used during construction	(3,730)	(2,364)	(4,321)	(3,274)	(3,546)
Other non-cash charges (credits)	42,050	11,297	17,268	9,602	14,382
Changes in assets and liabilities					
Accounts receivable - customer, less allowance					
for uncollectibles	(66,371)	59,515	(37,159)	(46,789)	(56,719)
Regulatory accounts receivable  Materials and supplies, including fuel and	(1,632)	(5,201)	47,079	(51,878)	32,827
gas in storage	56,554	14,804	31,824	(26,505)	43,341
Prepayments, other receivables and other	52,25	,	0.70=	(==,===,	,
current assets	(89,956)	(45,488)	(31,017)	5,117	4,566
Accounts payable	167,598	(68,840)	8,999 20,771	10,263	46,383
Other - net	(101,069)	32,132	29,771	4,824	8,463
Net cash flows from operating activities	1,205,370	1,389,829	1,286,159	1,084,626	1,240,895
Investing activities including construction					
Construction expenditures	(678,157)	(618,844)	(654,221)	(675,233)	(692,803)
Nuclear fuel expenditures	(16,537)	(7,056)	(14,579)	(48,705)	(12,840)
Contributions to nuclear decommissioning trust	(21,301)	(21,301)	(21,301)	(21,301)	(18,893)
Common equity component of allowance for funds used during construction	3,730	2,364	4,321	3,274	3,546
Payment for purchase of Orange & Rockland,	37.00	2,001	.,02.	0,2	375.15
net of cash and cash equivalents	(509,083)	_	-	-	-
Divestiture of utility plant (net of federal income tax)	1,138,750	(24.072)	- (( ( 022)	-	_
Unregulated subsidiary investments	(101,953)	(24,072)	(66,032)		
Net cash flows from investing activities including construction	(184,551)	(668,909)	(751,812)	(741,965)	(720,990)
Financing activities including dividends					
Net proceeds from short-term debt	430,196	_	_	_	_
Issuance of debentures	474,989	460,000	480,000	250,000	100,000
Issuance of subordinated debentures	- 200 700	-	-	275,000	100.005
Issuance of NYSERDA tax-exempt debt Retirement of long-term debt and preferred stock	292,700 (225,000)	(200,000)	(106,256)	(183,524)	128,285 (10,889)
Advance refunding of long-term debt and preferred stock.	(300,000)	(773,645)	(100,230)	(412,311)	(155,699)
Issuance and refunding costs	(16,440)	(8,864)	(8,930)	(18,480)	(5,269)
Funds held for refunding of debt	- (2.1.7.020)	328,874	(328,874)	_	_
Repurchase of common stock	(817,399)	(115,247)	(402.711)	(400 7E4)	(470.262)
	(477,110)	(493,201)	(493,711)	(488,756)	(479,262)
Net cash flows from financing activities including dividends	(638,064)	(802,083)	(457,771)	(578,071)	(422,834)
Net increase (decrease) in cash and temporary					
cash investments	382,755	(81,163)	76,576	(235,410)	97,071
Cash and temporary cash investments at January 1	102,295	183,458	106,882	342,292	245,221
	132,273	.50,100	. 30,002	J . L   L / L	0,221
Cash and temporary cash investments at December 31	\$ 485,050	\$ 102,295	\$ 183,458	\$ 106,882	\$ 342,292
Supplemental disclosure of cash flow information					
Cash paid during the period for:					
Interest	\$ 321,785	\$ 285,956	\$ 310,310	\$ 309,279	\$ 309,953
Income taxes	846,559	355,707	335,586	349,192	344,754

<sup>\*</sup> In accordance with "purchase" accounting rules, Orange and Rockland financial results are not included in consolidated financial statements for periods prior to the July 1999 acquisition.

# OPERATING INCOME (Thousands of Dollars) CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

Year Ended December 31,	1999	1998	1997	1996	1995
ELECTRIC					
Revenue from sales of electric energy  Delivery service to NYPA and others  Service for municipal agencies  Other electric revenues  Total operating revenues  Purchased power  Fuel  Other production expenses  Transmission and distribution expenses  Customer accounts and administrative expenses  Depreciation and amortization  Taxes, other than federal income tax  Federal income tax  Total operating expenses	\$5,381,327 257,216 19,114 27,431 5,685,088 1,640,244 308,614 272,640 438,586 494,356 423,330 948,954 328,032 4,854,756	\$5,349,585 258,888 36,921 82,516 5,727,910 1,221,582 469,933 384,440 395,234 545,443 439,869 1,014,345 351,088 4,821,934	\$5,326,676 237,969 46,636 35,635 5,646,916 1,319,472 429,324 366,783 376,385 568,815 429,407 989,791 311,878 4,791,855	\$5,258,561 237,277 27,046 29,363 5,552,247 1,269,092 377,351 284,299 384,491 663,011 425,397 980,309 330,103 4,714,053	\$5,033,382 242,471 13,406 112,265 5,401,524 1,107,223 354,086 369,948 382,606 620,161 393,382 951,095 339,863 4,518,364
Electric operating income	\$ 830,332	\$ 905,976	\$ 855,061	\$ 838,194	\$ 883,160
Operating ratio	85.4%	84.2%	84.9%	84.9%	83.6%
Expenditures for maintenance	\$ 333,464	\$ 390,163	\$ 388,949	\$ 354,925	\$ 414,541
GAS  Revenue from sales of gas	\$ 938,488 7,964 946,452 351,785 2,447 104,867 80,943 62,692	\$ 952,872 9,197 962,069 370,103 2,557 102,137 91,859 60,596	\$1,089,730 6,327 1,096,057 479,218 2,317 98,846 103,524 57,133	\$1,008,642 8,482 1,017,124 418,271 2,618 105,302 113,091 55,115	\$ 803,486 11,821 815,307 259,789 2,711 103,364 108,743 49,330
Taxes, other than federal income tax	128,780	134,472	138,182	134,529	123,349
Federal income tax	63,205	58,665	62,590	52,926	44,099
Total operating expenses	794,719	820,389 t 141,600	941,810	881,852	691,385
Gas operating income	<b>\$ 151,733</b> 84.0%	<b>\$ 141,680</b> 85.3%	<b>\$ 154,247</b> 85.9%	<b>\$ 135,272</b> 86.7%	<b>\$ 123,922</b> 84.8%
Operating ratio  Expenditures for maintenance	\$ 63,415	\$ 60,602	\$ 58,159	\$ 68,046	\$ 68,923
STEAM			,		
Revenue from sales of steam  Other steam revenues	\$ 339,565 2,128	\$ 320,815 2,772	\$ 390,199 3,219	\$ 400,021 5,019	\$ 334,129 1,565
Total operating revenues	341,693	323,587	393,418	405,040	335,694
Fuel	121,560	109,073	167,500	195,924	150,018
Purchased power	28,983	30,453	29,949	3,762	-
Other production expenses	48,060	43,246	41,266	43,017	39,278
Distribution expenses  Customer accounts and administrative expenses	18,908 27,482	18,468 26,720	18,322 22,512	18,748 22,072	20,244 20,407
Depreciation and amortization	17,996	17,361	16,239	15,900	13,064
Taxes, other than federal income tax	56,344	53,793	53,108	51,361	45,788
Federal income tax	2,910	5,057	8,442	14,131	12,598
Total operating expenses	322,243	304,171	357,338	364,915	301,397
Steam operating income	\$ 19,450	\$ 19,416	\$ 36,080	\$ 40,125	\$ 34,297
Operating ratio	94.3%	94.0%	90.8%	90.1%	89.8%
Expenditures for maintenance	\$ 26,443	\$ 26,647	\$ 27,680	\$ 35,844	\$ 28,638

# FINANCIAL AND OPERATING STATISTICS CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

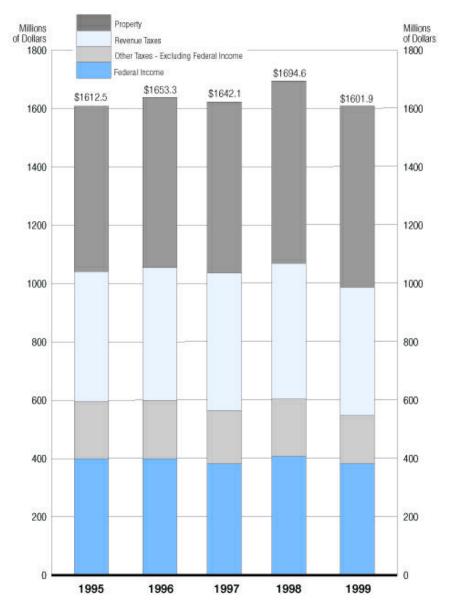
	1999	1998	1997	1996	1995
CONSTRUCTION EXPENDITURES (Thousands of Dollars)					
Electric	\$515,149	\$465,258	\$504,644	\$515,006	\$538,454
Gas	111,766	123,074	119,672	121,937	126,790
Steam Total	28,488 \$655,403	30,512 \$618,844	29,905 \$654,221	38,290 \$675,233	27,559 \$692,803
	<b>\$000,400</b>	<b>Ф</b> 010,044	\$004,221	φ075,233	\$092,003
ELECTRIC GENERATING STATISTICS					
Con Edison Customers Only Net Generated - Thousands of kWh	15,266,628	16,541,078	15,877,467	17,823,778	18,436,798
Purchased Power - Thousands of kWh	29,303,386	26,372,576	27,105,143	26,178,042	26,700,594
Off-System Sales - Thousands of kWh (a)	(9,105,786)	(3,955,096)	(2,499,587)	(3,917,354)	(5,035,472)
Net System Input - Thousands of kWh	35,464,228	38,958,558	40,483,023	40,084,466	40,101,920
Capability at Time of System Peak					
Net Generating Capacity - Kilowatts	2,035,400	8,242,000	8,335,000	8,463,000	8,589,000
Net Firm Purchases - Kilowatts (b)	9,929,800	3,184,000	3,372,000	2,912,000	3,309,000
Total Capacity Resources - Kilowatts	11,965,200	11,426,000	11,707,000	11,375,000	11,898,000
Electric System Peak - Kilowatts	9,988,000	9,199,000	9,350,000	8,158,000	9,216,000
- Date	July 6	July 22	July 15	July 18	August 2
Heat Rate - Btu per kWh  Electric Production Fuel Cost per Million Btu	10,957 \$1.73	10,912 \$2.38	11,004 \$2.52	11,124 \$1.92	11,012 \$1.74
Con Edison Service Area	\$1.75	\$2.30	\$2.52	Φ1.72	Φ1.74
Capability at Time of System Peak					
Net Generating Capacity - Kilowatts	3,993,400	10,141,000	10,234,000	10,362,000	10,488,500
Net Firm Purchases - Kilowatts	10,175,800	3,545,000	3,733,000	3,273,000	3,626,300
Total Capacity Resources - Kilowatts (c)	14,169,200	13,686,000	13,967,000	13,635,000	14,114,800
Electric System Peak - Kilowatts	11,850,000	10,919,000	11,013,000	9,788,000	10,805,000
- Date	July 6	July 22	July 15	July 18	August 2
TRANSMISSION AND DISTRIBUTION LINES (Miles)					
Overhead Wire	35,391	35,340	35,279	35,218	35,166
Underground Cable	89,994	89,699	89,246	88,788	88,433
Gas Mains	4,220	4,210 105	4,189 104	4,174 104	4,167 87
Steam Mains	105	105	104	104	07
CUSTOMERS - AVERAGE FOR YEAR	2.054.402	2 020 74/	2 010 120	2 001 070	2 004 447
ElectricGas	3,054,693 1,046,133	3,030,746 1,040,410	3,010,139 1,036,098	3,001,870 1,035,528	2,994,447 1,034,784
Steam	1,040,133	1,040,410	1,030,048	1,035,526	1,034,764
	.,0.,	.,0,0	.,,20	.,,62	.,,
PURCHASED COST OF FUEL OIL -					
Average Cost Per Barrel	\$20.02	\$16.63	\$22.56	\$25.12	\$21.81
NATURAL GAS - ALL PURPOSES					
Average Cost per Dekatherm	\$ 2.91	\$ 2.81	\$ 3.32	\$ 3.46	\$ 2.16
EMPLOYEE STATISTICS					
Employees: December 31	13,025	14,214	14,969	15,801	16,582
Salaries and Wages - (Thousands of Dollars)	#70 / O4 C	<b>#754.00</b> /	<b>#700 705</b>	<b>#707.470</b>	<b>#704.05</b> 0
Operations  Construction and Other Accounts	\$736,810 258,536	\$751,826 240,812	\$732,705 262,425	\$736,160 270,956	\$731,950 254,956
	\$995,346		\$995,130		
Total	<b>Φ</b> 773,340	\$992,638	\$775,130	\$1,007,116	\$986,906
Average Earnings of Weekly Employees Per Week	\$1,254.42	\$1,180.38	\$1,105.86	\$1,062.17	\$990.58
Per Hour	\$ 28.413	\$1,180.38	\$ 25.927	\$ 1,002.17	\$ 23.63
	,	,	, <u>.</u> ,	÷ =	,

<sup>(</sup>a) For 1999 and 1998, includes 4,095,299 MWhrs and 1,601,473 MWhrs, respectively, sold by Con Edison to Con Edison Solutions. (b) For 1999, includes approximately 5,500,000 kW of divested in-City capacity, 615,000 kW from the divested Bowline Point Station and 1,034,000 kW of ESCO firm purchases.

<sup>(</sup>c) Includes NYPA's Resources.

# TAXES CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

1995 - 1999



Thousands of Dollars	1995	1996	1997	1998	1999
TAXES, OTHER THAN FEDERAL INCOME Property Taxes Revenue Taxes Other	\$ 563,775 457,400 193,750	\$ 581,539 475,672 199,885	\$ 602,561 477,666 182,115	\$ 627,309 463,259 189,751	\$ 623,500 450,407 161,925
TOTAL	1,214,925	1,257,096	1,262,342	1,280,319	1,235,832
CHARGED TO: Operating taxes Operations - Principally fuel Construction and other accounts	1,120,286 34,855 59,784	1,166,254 47,636 43,206	1,181,156 36,846 44,340	1,202,610 39,103 38,606	1,134,079 41,492 60,261
TOTAL	1,214,925	1,257,096	1,262,342	1,280,319	1,235,832
FEDERAL INCOME TAX Federal income tax Federal income tax deferred Investment tax credits deferred	328,600 78,330 (9,310)	355,590 49,510 (8,910)	357,100 31,450 (8,830)	327,805 95,140 (8,710)	857,818 (454,578) (37,159)
TOTAL	397,620	396,190	379,720	414,235	366,081
CHARGED TO: Operations Other income	396,434 1,186 397,620	396,968 (778) 396,190	377,722 1,998 379,720	414,810 (575) 414,235	394,147 (28,066) 366,081
	377,020	373,170	377,720	717,233	300,007

TOTAL ALL TAXES\*

\$1,612,545 \$1,653,286 \$1,642,062 \$1,694,554 \$1,601,913

<sup>\*</sup> Excludes sales taxes on revenues.

# ELECTRIC, GAS AND STEAM RATE CHANGES CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

1989 - 1999

Rate Proceedings and Decisions	Effective Date of Rate Change	Amount of Annual Increase (Decrease) Requested By Company (Millions)	Amount of Annual Increase (Decrease) Granted By Commission (Millions)	Allowed Rate of Return on Rate Base	Allowed Rate of Return on Common Equity
Electric	April 1, 1990 April 17, 1992 April 1, 1993 April 1, 1994 April 1, 1995 April 1, 1996 January 1, 1998 April 1, 1998 April 1, 1999	- (M) 252.6 (S) 102.8 (S) 191.3 (M) (19.0) (S)	- (M) 251.2 (S) 55.2 (S) - (19.0) (S) (27.7) (M) (101.7) (S) (79.9) (S)	- - - 9.18% 8.76% - -	- - - - 11.10% 10.30% - -
Gas	October 16, 1989 August 10, 1990 October 8, 1991 October 26, 1992 October 1, 1993 October 18, 1994 October 1, 1995 October 1, 1996	\$ 46.7 (M) 7.9 (S) 58.9 (M) 12.3 (S) 21.3 (S) 19.1 (M) 20.9 (S) 36.1 (S)	\$ 20.4 (M) - 21.4 (M) 12.3 (S) 21.6 (S) 7.7 (M) 20.9 (S) - (S)	9.33% - - 9.06% 9.04%	- 11.30% - - 10.90% 10.90%
Steam	October 8, 1991 October 26, 1992 October 1, 1993 October 18, 1994 October 1, 1995 October 1, 1996 October 1, 1997	\$ 38.6 (M) 11.8 (S) 2.9 (S) 14.6 (M) 4.6 (S) 12.1 (S) 44.1 (M)	\$ 17.6 (M) 11.8 (S) 2.1 (S) 9.9 (M) 4.6 (S) 12.1 (S) 16.0 (M)	9.33% - - 9.06% 9.04% 9.09%	11.30% - - 10.90% 10.90% -
(M) Major Filing	(S) Stage Filing				

# HIGHLIGHTS OF RECENT RATE AGREEMENTS

Electric - Effective April 1997 through March 2002

- \$1.1 billion cumulative revenue reduction over the five-year term of the agreement
- Retail choice commenced June 1998 with 1000 MW of customer load, expanded in increments to 2001 with all customers having the opportunity to choose an alternative energy supplier no later than year-end 2001
- Divestiture of 100% of in-city generation to unaffiliated parties
- Indian Point remains regulated
- Stranded cost recovery after transition period

Fossil Generation - 10 years

Nuclear Generation - remaining plant life

Non-Utility Generator Contracts - at least 90% of above-market contract costs

- Earnings in excess of 12.9% shared equally between ratepayers and shareholders until such time as divestiture commitment is fulfilled or 15% of customers are on retail access, sharing provision ended when retail access target achieved on April 1, 1999
- · Formed holding company, Consolidated Edison, Inc., on January 1, 1998 with regulated and unregulated subsidiaries
- Pursuant to the rate agreement, the company was authorized to surcharge customers, effective April 1, 1999 through March 31, 2000, \$17.1 million representing collection of certain deferred amounts

### Gas - Effective October 1996 through September 2000

- Base rates frozen through September 2000
- Portion of interruptible sales revenue to be retained for shareholders
- All earnings up to an earned equity return of 13.0% retained for shareholders; earnings above 13.0% will be shared equally between ratepayers and shareholders

### Steam - Effective October 1997 through September 2000

- \$16 million base rate increase in first year
- Base rates frozen in next two years
- One-half of average earnings in excess of 11.1% will be used to offset previously deferred expenses; average earnings in excess of 12.6% will be shared equally between ratepayers and shareholders

# ELECTRIC AND GAS RATE CHANGES ORANGE AND ROCKLAND UTILITIES, INC./ROCKLAND ELECTRIC COMPANY 7/99 - 12/99

Rate Proceedings and Decisions	Effective Date of Rate Change	Amount of Annual Increase (Decrease) Requested By Company (Millions)	Amount of Annual Increase (Decrease) Granted By Commission (Millions)	Allowed Rate of Return on Rate Base	Allowed Rate of Return on Common Equity				
RECO Electric	August 1, 1999	-	\$ (6.9) (1)	-	-				
O&R Electric	December 1, 1999	-	\$ (6.1) (2)	-	-				
O&R Gas	August 1, 1999	-	\$ (1.1) (2)	-	-				
(1) Restructurin	(1) Restructuring Proceeding (2) Merger Proceeding								

# HIGHLIGHTS OF RECENT RATE AGREEMENTS

O & R - Electric - Effective December 1997 through November 2001

- \$32.4 million cumulative revenue reduction over the four-year term of the agreement
- The merger agreement extended the term of this rate plan until January 2003
- Full retail access provided to all customers effective May 1, 1999
- · Divestiture of all generating assets to unaffiliated parties
- Earnings in excess of 11.4% shared 75%/25% between customers/shareholders through July 9, 1999, at which time the earnings sharing mechanism was eliminated in accordance with the merger agreement

RECO - Electric - Effective August 1999 through July 2003

- \$40.7 million cumulative revenue reduction over the four-year term of the plan
- Full retail access provided to all customers effective August 1, 1999

# CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

# **ELECTRIC SALES –** (Thousands of Kilowatt-Hours)

Year	Residential	Commercial & Industrial	Railroads & Railways	Public Authorities	Total Sales to Con Ed Customers	Delivery Service for Retail Choice	Delivery Service to NYPA and Others	Service for Municipal Agencies	Off-System and ESCO Sales (a)
1999	11,854,995	20,238,777	71,447	465,287	32,630,506	7,935,827	9,335,230	624,229	9,105,786
1998	11,282,669	24,455,265	87,514	548,569	36,374,017	2,417,321	9,039,674	814,575	3,955,096
1997	11,002,745	25,911,199	75,392	538,643	37,527,979	-	8,793,378	845,895	2,499,587
1996	10,867,085	25,725,502	47,004	564,363	37,203,954	-	8,816,873	617,293	3,917,354
1995	10,848,648	25,492,489	47,482	569,749	36,958,368	-	8,855,790	456,728	5,035,472

# GAS SALES - (Dekatherms)

Year	Fi	rm	Total Firm	Firm	Interruptible	Total	Transportation of Customer-owned	Off-System	
Teal	Residential	General	Sales	Transportation Sales		iotai	Gas	Sales	
1999	44,705,689	27,271,134	71,976,823	17,382,490	13,711,884	103,071,197	33,828,976	32,942,436	
1998	45,106,269	30,685,310	75,791,579	8,634,659	17,462,901	101,889,139	18,739,177	25,982,200	
1997	53,217,428	39,468,337	92,685,765	808,026	23,911,534	117,405,325	24,698,569	13,958,984	
1996	56,590,018	42,190,091	98,780,109	-	20,306,438	119,086,547	9,978,107	11,293,425	
1995	51,702,329	39,021,997	90,724,326	_	15,472,812	106,197,138	30,361,189	3,376,375	

# **STEAM SALES -** (Thousands of Pounds)

Year	General	Annual Power	Apartment House	Total
1999	606,564	18,464,406	7,461,827	26,532,797
1998	532,029	17,395,873	7,067,792	24,995,694
1997	714,716	18,826,245	7,881,600	27,422,561
1996	814,935	20,813,853	8,366,974	29,995,762
1995	752,058	20,536,934	8,136,788	29,425,780

### **ELECTRIC RESIDENTIAL DATA\***

Year	Annual	Revenue	Annual
	kWh Use per Customer	per kWh	Revenue per Customer
1999	4,487	15.9¢	\$712.24
1998	4,303	16.2	698.84
1997	4,225	16.6	701.64
1996	4,184	16.5	688.57
1995	4.188	16.1	673.06

<sup>\*</sup> Includes municipal agency sales.

### PRESENT ELECTRIC SALES CLASSIFICATIONS

**Residential**—Sales directly to residential customers and to religious institutions.

Commercial-industrial—Sales to all types of general customers, including customers that include residential or commercial tenant-use in the rent and customers that resell energy to commercial and industrial tenants.

**Railroads and railways**-Sales to certain electrified railroads.

Public authorities-Sales to municipal and other govern-

**Delivery service for retail choice**–Electricity purchased directly by customers from other suppliers and delivered by Con Edison.

**Delivery service to NYPA and others**—Electricity supplied by NYPA and others and distributed by Con Edison.

**Service for municipal agencies**-Electricity supplied by the New York City Public Utility Service and the County of Westchester Public Utility Service Agency and distributed by Con Edison.

**Off-system and ESCO sales**—Sales of electricity to other utilities, marketers and ESCOs.

<sup>(</sup>a) Includes MWh sold to NYPA and also included in delivery service to NYPA: 1999–5,373; 1998–7,732; 1997–54; 1996–0; and 1995–2,825.

# CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.

# **ELECTRIC REVENUES –** (Thousands of Dollars)

Yea	r Residential	Commercial & Industrial	Railroads & Railways	Public Authorities	Total Sales to Con Ed Customers (a)	Delivery Service for Retail Choice	Delivery Service to NYPA and Others	Service for Municipal Agencies	Off-System and ESCO Sales
199 199 199 199	8 1,832,412 7 1,827,343 6 1,788,421	\$2,563,509 3,113,530 3,356,788 3,308,550 3,198,911	\$7,495 9,601 10,066 5,026 4,899	\$48,176 59,479 59,963 61,514 58,438	\$4,500,992 5,015,022 5,254,160 5,163,511 5,005,861	\$585,637 226,159 - - -	\$257,216 258,888 237,969 237,277 242,471	\$19,114 36,921 46,636 27,046 13,406	\$294,698 108,404 45,098 56,697 61,511

# **GAS REVENUES –** (Thousands of Dollars)

		Total Firm Sales	Firm Transportation	Interruptible Sales	Total	Transportation of Customer-owned	Off-System Sales	
Residential	General	Odics	Transportation	Suics		Gas	Suics	
\$500,672 529,913	\$209,994 244,015	\$710,666 773,928	\$67,570 33,405	\$ 53,180 71,488	\$ 831,416 878,821	\$23,429 14,277	\$83,643 59,774	
597,114	321,255	918,369	2,761	120,377	1,041,507	7,237	40,986	
	,	,	_	- , -			39,317 6,810	
	Residential \$500,672 529,913	\$500,672 \$209,994 529,913 244,015 597,114 321,255 565,769 301,854	Residential         General         Sales           \$500,672         \$209,994         \$710,666           529,913         244,015         773,928           597,114         321,255         918,369           565,769         301,854         867,623	Residential         General         Sales         Transportation           \$500,672         \$209,994         \$710,666         \$67,570           529,913         244,015         773,928         33,405           597,114         321,255         918,369         2,761           565,769         301,854         867,623         -	Residential         General         Sales         Transportation         Interruptible Sales           \$500,672         \$209,994         \$710,666         \$67,570         \$53,180           \$29,913         244,015         773,928         33,405         71,488           \$97,114         321,255         918,369         2,761         120,377           \$65,769         301,854         867,623         -         96,379	Residential         General         Sales         Transportation         Sales         Total           \$500,672         \$209,994         \$710,666         \$67,570         \$53,180         \$831,416           529,913         244,015         773,928         33,405         71,488         878,821           597,114         321,255         918,369         2,761         120,377         1,041,507           565,769         301,854         867,623         -         96,379         964,002	Residential         General         Sales         Firm Transportation         Interruptible Sales         Total         Customer-owned Gas           \$500,672         \$209,994         \$710,666         \$67,570         \$53,180         \$831,416         \$23,429           529,913         244,015         773,928         33,405         71,488         878,821         14,277           597,114         321,255         918,369         2,761         120,377         1,041,507         7,237           565,769         301,854         867,623         -         96,379         964,002         5,323	

# **STEAM REVENUES** – (Thousands of Dollars)

Year	General	Annual Power	Apartment House	Total
1999	\$12,344	\$234,968	\$92,253	\$339,565
1998	11,327	220,750	88,738	320,815
1997	15,121	266,499	108,579	390,199
1996	15,682	276,476	107,863	400,021
1995	12,926	231,800	89,403	334,129

### GAS RESIDENTIAL DATA

Year	Annual	Revenue	Annual
	Therm Use per Customer	per Dth	Revenue per Customer
1999	479.8	\$11.20	\$537.31
1998	482.5	11.75	566.88
1997	569.0	11.22	638.42
1996	604.6	10.00	604.44
1995	552.1	9.43	520.55

### PRESENT GAS SALES CLASSIFICATIONS

**Residential**—Sales directly to residential customers and to religious institutions, including sales for heating.

General-Sales to commercial, industrial and governmental customers that use gas for various purposes in their operations.

*Interruptible*—Sales to other general-use customers that use gas on an interruptible basis.

**Off-system sales**—Sales of gas outside Con Edison's gas franchise service area.

Firm transportation and transportation of customerowned gas—Gas purchased directly by customers, including Retail Choice customers, from other suppliers and delivered by Con Edison. Also includes gas transported by Con Edison for NYPA for use as boiler fuel at NYPA's Poletti unit.

### PRESENT STEAM SALES CLASSIFICATIONS

General- Sales to relatively small-use customers.

Annual Power-Sales for power, or power and heat use.

Apartment house-Sales to apartment houses and hotels.

<sup>(</sup>a) Excludes ERAM/Modified ERAM accruals and billings: 1999–\$0; 1998–\$0; 1997–\$18.0 million and \$9.4 million; 1996–\$10.1 million and \$28.2 million; and 1995–\$(35.3) million and \$1.3 million

# CORPORATE OVERVIEW

or more than 175 years, Consolidated Edison, Inc. has served the world's most dynamic and demanding marketplace - New York City and neighboring Westchester County. With a recently completed merger with Orange and Rockland Utilities in 1999, Con Edison expanded its base to include Orange and Rockland counties in New York as well as parts of New Jersey and Pennsylvania. Con Edison today provides transmission and distribution services to 3.3 million electric customers, 1.2 million gas customers and 2,000 steam customers through our regulated businesses. Our pending merger with Northeast Utilities System will further expand our reach into New England, and will make Con Edison the largest electric distribution company in the United States with 5 million customers, and among the top 15 gas distribution companies with 1.4 million customers. This strong base of assets and customers, together with the collective resources of our employees, provides us with an unmatched base to compete in the Northeast energy marketplace.

Deregulation of the electric utility industry is creating new opportunities in the energy marketplace. We are leveraging our skill set and financial strength to build our competitive businesses and provide enhanced value for shareholders in this new environment. Con Edison Solutions is our retail energy and services marketing company. Con Edison Energy supplies wholesale energy and specialized energy supply services to customers in the electric and gas markets in the Northeast and Mid-Atlantic states. Con Edison Energy is focused on delivering/managing electricity and natural gas for wholesale customers. Con Edison Development complements both businesses by acquiring, developing, owning and operating electric generation assets in the Northeast to serve the customers of Solutions and Energy. The merger with Northeast

Utilities will expand each of these businesses. Con Edison, post-merger, will own, operate or have under development generating plants representing 2,500 MW of generating capacity to help meet the needs of our retail and wholesale customers.

Our newest venture, Con Edison Communications, will leverage our Company's experience in building and maintaining underground networks in New York City by installing fiber optic cable and advanced telecommunications facilities. We have begun building our central hub facility, which will interconnect our metropolitan area network with other local, national and international network service providers. Our plans include the installation of 4,200 miles of fibre optic cable over the next two years. We focus on the last mile of the communications network where we have a strong physical and customer presence. The company recently entered into a joint venture with Northeast Optic Network (NYSE: NOPT), or NEON, whose long-haul fiber network will link into our Metropolitan Area Network. As a result of the joint venture, Con Edison will own 2.5 million shares, or 10.75% of NEON. Northeast Utilities currently owns 4.8 million shares of NEON.

Consolidated Edison's track record of reliability in our operations is matched only by our financial performance. Our return on equity has exceeded the average for the electric utility industry each year for more than a dozen years. This reflects our focus on maximizing the value of our physical assets, customers and employees. As a result of our strong financial performance, we have been able to increase our dividend each year for more than a quarter century, and remain committed to providing our shareholders a superior, low-risk long-term total return. All the while, we continue to provide the most reliable electric service in the world.